CEDERBERG MUNICIPALITY

Monthly Budget Statement JUNE 2023



In-Year Report of the Municipality

Prepared in terms of the Local Government Municipal Finance Management Act (No 56 of 2003), Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 April 2009.

TABLE OF CONTENTS

GLO	SSARY		5
LEG	ISLATIVE FRAM	EWORK:	7
1	PART 1:	IN-YEAR REPORT	10
1.1	Mayor's	REPORT	10
	1.1.1	Implementation of budget in terms of SDBIP	10
	1.1.2	Financial problems or risks facing the Municipality	10
	1.1.3	Other information	10
1.2	Council	RESOLUTIONS	11
1.3	EXECUTIV	/e Summary	12
	1.3.1	Introduction	12
	1.3.2	Consolidated Performance	12
	1.3.3	Material variances from SDBIP	21
	1.3.4	Remedial or Corrective Steps	21
1.4	IN-YEAR E	BUDGET STATEMENT TABLES	21
2	PART 2:	SUPPORTING DOCUMENTATION	31
2.1	DEBTORS	' Analysis	31
2.2	CREDITOR	RS' ANALYSIS	32
2.3	Investmi	ENT PORTFOLIO ANALYSIS	33
2.4	LONG TE	rm Liabilities	34
2.5	ALLOCAT	ION AND GRANT RECEIPTS AND EXPENDITURE	35
2.6		OR AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS	
2.7	CAPITAL F	PROGRAM PERFORMANCE	39
2.8	MATERIA	L VARIANCES TO THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN	43
2.9	OTHER SU	JPPORTING DOCUMENTS	44
2.1	0 MUNICIP	AL MANAGER'S QUALITY CERTIFICATION	45

LIST OF TABLES

Table 1: Consolidated Overview of the 2022/2023 MTREF	12
Table 2: Revenue by Source	13
Table 3: Operating Expenditure by Type	14
Table 4: C1 Monthly Budget Statement Summary	22
Table 5: C2 Statement of Financial Performance (Functional Classification)	23
Table 6: C3 Financial Performance (Revenue and Expenditure by Municipal Vote)	24
Table 7: C4 Financial Performance (Revenue and Expenditure)	25
Table 8: C5 Capital Expenditure (Municipal Vote, Functional Classification and Funding)	26
Table 9: C6 Financial Position	28
Table 10: C7 Cash Flow	29
Table 11: SC9 Actuals and Revised Targets for Cash Receipts	30
Table 12: SC3 Aged Debtors	31
Table 13: SC4 Aged Creditors	32
Table 14: SC5 Investment Portfolio	33
Table 15: SC6 Transfers and Grant Receipts	35
Table 16: SC7(1) Transfers and Grant Expenditure	36
Table 17: SC7(2) Expenditure against approved rollovers	37
Table 18: SC8 Councilor and Staff Benefits	38
Table 19: SC12 Capital Expenditure Trend	39
Table 20: SC13a Capital Expenditure on New Assets by Asset Class	40
Table 21: SC13b Capital Expenditure on Renewal of Existing Assets by Asset Class	41
Table 22: SC13c Expenditure on Repairs and Maintenance by Asset Class	

LIST OF FIGURES

Figure 1: Capital Sources of funding & Expenditure	14
Figure 2: Collection Rate	16
Figure 3: Monthly Ratios	16
Figure 4: Progress on Budget Funding Plan	20
Figure 5: Aged Debtors Analysis	32
Figure 6: Consumer Debtors by Debtor Customer Category	32
Figure 7: Aged Creditors Analysis	33
Figure 8: Long Term Liabilities	34
Figure 9: Capital Expenditure Monthly Trend (Actual vs Target)	39
Figure 10: Bank Reconciliation	44

Glossary

Adjustments budget	Prescribed in section 28 of the MFMA. The formal means by which a municipality revises its annual budget during the year.
Allocations	Money received from Provincial or National Government or other municipalities.
Equitable share	The equitable share is an unconditional allocation from National Treasury. Its purpose is to provide basic services and perform the functions allocated to it
Budget	The financial plan of the Municipality.
Budget related policy	Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy, credit control and debt collection policy.
Capital expenditure	Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Cash flow statement	A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it will not be paid in the same period.
DORA	Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.
Equitable share	A grant paid to municipalities to subsidise free basic services.
Fruitless and wasteful expenditure	Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS	Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP	Generally Recognised Accounting Practice. The new standard for municipal accounting.
IDP	Integrated Development Plan. The main strategic planning document of the Municipality
MBRR	Local Government: Municipal Finance Management Act (56/2003): Municipal budget and reporting regulations.
MFMA	Local Government: Municipal Finance Management Act (56/2003). The principle piece of legislation relating to municipal financial management. Sometimes referred to as the Act.
MTREF	Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.

Mscoa	Means a multi-dimensional classification framework providing the method and format for recording and classifying financial transaction information in the general ledger forming part of the books of account containing a standard list of all available accounts.
Operating expenditure	Spending on the day to day expenses of the Municipality such as salaries and wages.
Rates	Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.
SDBIP	Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
Strategic objectives	The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives
Unauthorised expenditure	Generally, is spending without, or in excess of, an approved budget.
Virement	A transfer of budget.
Virement policy	The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
Vote	One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality and which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.

Legislative Framework:

This report has been prepared in terms of the following enabling legislation.

The Municipal Finance Management Act No. 56 of 2003 - Section 71: Monthly Budget Statements

- (1) The accounting officer of a municipality must by no later than 10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget reflecting the following particulars for that month and for the financial year up to the end of that month:
 - (a) Actual revenue, per revenue source;
 - (b) Actual borrowings;
 - (c) Actual expenditure, per vote;
 - (d) Actual capital expenditure, per vote;
 - (e) The amount of any allocations received;
 - (f) Actual expenditure on those allocations, excluding expenditure on—
 - (i) its share of the local government equitable share; and
 - (ii) allocations exempted by the annual Division of Revenue Act from compliance with this paragraph; and
 - (g) when necessary, an explanation of—
 - (i) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote;
 - (ii) any material variances from the service delivery and budget implementation plan; and
 - (iii) any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.
- (2) The statement must include—
 - (a) a projection of the relevant municipality's revenue and expenditure for the rest of the financial year, and any revisions from initial projections; and
 - (b) the prescribed information relating to the state of the budget of each municipal entity as provided to the municipality in terms of section 87 (10).
- (3) The amounts reflected in the statement must in each case be compared with the corresponding amounts budgeted for in the municipality's approved budget.

- (4) The statement to the provincial treasury must be in the format of a signed document and in electronic format.
- (5) The accounting officer of a municipality which has received an allocation referred to in subsection (1)(e) during any particular month must, by no later than 10 working days after the end of that month, submit that part of the statement reflecting the particulars referred to in subsection (1) (e) and (f) to the national or provincial organ of state or municipality which transferred the allocation.
- (6) The provincial treasury must by no later than 22 working days after the end of each month submit to the National Treasury a consolidated statement in the prescribed format on the state of the municipalities' budgets, per municipality and per municipal entity.
- (7) The provincial treasury must, within 30 days after the end of each quarter, make public as may be prescribed, a consolidated statement in the prescribed format on the state of municipalities' budgets per municipality and per municipal entity. The MEC for finance must submit such consolidated statement to the provincial legislature no later than 45 days after the end of each quarter.

Municipal budget and reporting regulations (MBRR) – Section 28 to 30

Format of monthly budget statements

(28) The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

Tabling of monthly budget statements

(29) The Mayor must table in the municipal council a monthly budget statement submitted to the mayor in terms of section 71 (1) of the Act. If the Mayor does so, the monthly budget statement must be accompanied by a mayor's report in a format set out in Schedule C.

Publication of monthly budget statements

(30) (1) The monthly budget statement of a municipality must be placed on the municipality's website.

- (2) The municipal manager must publish on the municipality's website any other information that the municipal council considers appropriate to facilitate public awareness of the monthly budget statement, including -
- (a) summaries of monthly budget statements in alternate languages predominant in the community; and
- (b) information relevant to each ward in the municipality.

1 Part 1: In-Year Report

1.1 Mayor's Report

In terms of the MBRR section 3:

- 3. The Mayor's report accompanying an in-year monthly budget statement must provide-
 - (a) a summary of whether the municipality's budget is being implemented in accordance with the service delivery and budget implementation plan and any service delivery agreements with municipal entities;
 - (b) a summary of any financial problems or risks facing the municipality or any such entity; and
 - (c) any other information considered relevant by the Mayor.

1.1.1 Implementation of budget in terms of SDBIP

The Municipal Manager should ensure that the budget is implemented in terms of the SDBIP.

1.1.2 Financial problems or risks facing the Municipality

The Cederberg Municipality is currently facing severe financial difficulties. It has approved a revised budget funding plan for implementation.

Expenditure is being monitored closely whilst Revenue is being maximized as far as possible. Cost containment measures has been implemented and credit control operating procedures are implemented and being enforced.

1.1.3 Other information

None

1.2 Council Resolutions

In terms of the MBRR section 5:

- 5. If an in-year report is tabled in the municipal council, resolutions dealing with at least the following matters must be prepared and presented as part of the documentation, as may be relevant -
 - (a) noting the monthly budget statement and any supporting documents;
 - (b) noting the quarterly report on the implementation of the budget and the financial affairs for the municipality referred to in section 52(d) of the Act;
 - (c) noting the mid-year budget and performance assessment referred to in section 72 of the Act;
 - (d) noting the in-year reports of any municipal entities; and
 - (e) any other resolutions that may be required.

It is recommended that:

1. The Council takes note of the Monthly Budget Statement and supporting documentation for the month June 2023.

1.3 Executive Summary

1.3.1 Introduction

The Municipal Manager, as Accounting Officer of the Municipality, is required by Section 71(1) of the Municipal Finance Management Act to submit a report in a prescribed format to the mayor within 10 working days after the end of each month on the state of the Municipality's budget.

1.3.2 Consolidated Performance

Table 1: Consolidated Overview of the 2022/2023 MTREF

Description	2021/22			Budg	et Year 2022/23			
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
Total Operating Revenue	345 614 956.78	384 996 568.00	372 875 875.00	25 488 165.66	345 166 928.64	372 875 875.00	- 27 708 946.36	-7.00%
Total Operating Expenditure	384 865 805.66	395 427 849.00	404 935 897.00	41 177 210.41	362 820 668.62	404 935 897.00	- 42 115 228.38	-10.00%
Surplus/(Deficit)	- 39 250 848.88	- 10 431 281.00	- 32 060 022.00	- 15 689 044.75	- 17 653 739.98	- 32 060 022.00	14 406 282.02	-45.00%
Capital Transfers and Subsidies (Monetary allocations)	45 631 825.64	58 400 477.00	51 413 017.00	12 417 579.85	29 023 981.16	51 413 017.00	- 22 389 035.84	-44.00%
Capital Transfers and Subsidies (Allocations in-kind)	3 323 715.93	-	-	-	-	-	-	
Surplus/ (Deficit) for the year	9 704 692.69	47 969 196.00	19 352 995.00	- 3 271 464.90	11 370 241.18	19 352 995.00		
Total Capital Expenditure	53 246 603.84	70 530 477.00	62 952 017.00	13 075 069.74	32 802 342.44	62 952 017.00	- 30 149 674.56	-48.00%

Actuals for operating revenue and expenditure were below YTD budget. Variances for revenue was 7% below whilst he variance for operating expenditure was 10% below YTD budget.

The operating revenue realised is R 27.709 million under YTD budget while operating expenditure was R 42.115 million below year to date budget. Detail on variances will be explained in sections 1.3.2.1 and 1.3.2.2.

The capital budget is R 30.150 million below YTD budget. The total budget has been adjusted to R 62.952 million and R32.802 million expenditure has been incurred. The year to date budget for capital projects are highly dependent on timelines set by user departments in compiling the original budget. Should there be material deviations in timelines and in effect expenditure, the actuals will differ from the year to date projections. Detail on the variance will be explained in section 1.3.2.3.

1.3.2.1 Revenue by Source

The statement of financial performance compares the revenue and expenditure against budget for the period ended 30 June 2023.

Table 2: Revenue by Source

	2021/22				Budget Year 202	22/23			
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Revenue By Source									
Property rates	52 404	67 173	70 103	5 126	70 369	70 103	266	0%	70 10
Service charges - electricity revenue	116 302	126 308	111 280	10 479	109 429	111 280	(1 851)	-2%	111 28
Service charges - water revenue	31 228	29 456	29 223	2 370	29 829	29 223	605	2%	29 22
Service charges - sanitation revenue	12 004	14 316	12 851	1 096	12 931	12 851	80	1%	12 85
Service charges - refuse revenue	12 779	13 818	14 163	1 179	14 146	14 163	(17)	0%	14 16
Rental of facilities and equipment	829	437	724	60	747	724	23	3%	72
Interest earned - external investments	750	634	1 677	209	1 893	1 677	216	13%	1 67
Interest earned - outstanding debtors	4 288	4 006	10 153	936	9 835	10 153	(318)	-3%	10 15
Dividends received	-	-	-	-					
Fines, penalties and forfeits	9 181	20 800	10 856	531	1 447	10 856	(9 409)	-87%	10 85
Licences and permits	3	3	2	-	2	2	(0)	0%	
Agency services	3 672	4 042	3 653	251	3 782	3 653	130	4%	3 65
Transfers and subsidies	96 033	94 193	102 416	3 166	85 290	102 416	(17 126)	-17%	102 41
Other revenue	5 465	7 812	4 807	86	5 467	4 807	661	14%	4 80
Gains	676	2 000	968	-	-	968	(968)	-100%	96
Total Revenue (excluding capital transfers and contributions)	345 615	384 997	372 876	25 488	345 167	372 876	(27 709)	-7%	372 87

Variances for 10% above and below YTD budget have been identified. The variances were due to the following:

Interest Earned – External Investments: The variance is 13% above YTD budget due to grant funding which was received and transferred to the call account. Interest was earned on the balance on the call account.

Fines, penalties and forfeits: Fines issued is 87% below YTD budget. The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. However, the process lapsed and a new process has been initiated. The BAC convened on 13 June 2023. A new service provider has been appointed and is expected to be on site in July 2023.

Transfers and Subsidies: There is a variance of 17% below YTD budget. Income from transfers & subsidies was anticipated to be received, however due to delays in projects and downward adjustment in transfers and subsidies, it has not yet been received and income not yet recognised.

Other Revenue: Other revenue is 14% above YTD budget due to additional income from sources such as building plan approval, camping fees and commission (policies).

Gains: Gains are 100% below YTD budget as there were no transactions to date.

1.3.2.2 Operating Expenditure by Type

Table 3: Operating Expenditure by Type

WC012 Cederberg - Table C4	Monthly Budget Sta	tement - Financia	al Performance (r	evenue and e	xpenditure) -	M12 June 202	3				
	2021/22		Budget Year 2022/23								
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast		
Expenditure By Type											
Employee related costs	132 380	120 562	130 492	9 611	126 444	130 492	(4 049)	-3%	130 492		
Remuneration of councillors	5 000	5 173	6 057	481	5 697	6 057	(359)	-6%	6 057		
Debt impairment	26 777	38 846	39 026	5 596	39 026	39 026	-		39 026		
Depreciation & asset impairment	26 850	28 151	27 236	1 879	26 141	27 236	(1 095)	-4%	27 236		
Finance charges	12 206	11 778	16 242	1 834	15 606	16 242	(635)	-4%	16 242		
Bulk purchases - electricity	93 891	103 638	94 837	13 924	87 094	94 837	(7 743)	-8%	94 837		
Inventory consumed	8 721	8 185	12 202	1 906	10 624	12 202	(1 578)	-13%	12 202		
Contracted services	54 387	50 254	51 306	4 310	29 843	51 306	(21 463)	-42%	51 306		
Transfers and grants	244	1 030	380	-	358	380	(22)	-6%	380		
Other expenditure	23 544	25 811	26 248	1 636	21 988	26 248	(4 261)	-16%	26 248		
Losses	865	2 000	910	-	-	910	(910)	-100%	910		
Total Expenditure	384 866	395 428	404 936	41 177	362 821	404 936	(42 115)	-10%	404 936		

Inventory consumed: Expenditure is 13% below YTD budget due to cost containment measures and reduction in fuel expenses for generators due to lower stages of load-shedding.

Contracted Services: Expenditure is currently 42% below YTD budget mainly due to expenditure incurred for the Housing projects, repairs on vehicles and security services. Cost containment measures are also implemented for other contracted services items.

Other expenditure: Expenditure is 16% below YTD budget due to savings on votes and cos containment measures implemented.

Losses: Losses are 100% below YTD budget as no transactions took place yet.

1.3.2.3 Capital Expenditure

The breakdown for capital expenditure is as follows:

	Budget (R'000)	Actual (R'000)	% Expenditure
Grants	51 413	29 023	56.45%
Internally Generated Funds	11 539	3 779	32.75%
Total	62 952	32 802	52.11%

Figure 1: Capital Sources of funding & Expenditure

The capital expenditure is 48% below YTD budget.

Grants: The major projects funded by grants are MIG, INEP, RBIG and ISUPG. For the Upgrade Roads & Stormwater Graafwater (MIG), site handover took place in February. The project is in construction phase and contractor is on site. The project is at 85% completion. The expected completion date is September 2023. For the Multi-Purpose Centre Graafwater (MIG), the appeal period for the tender lapsed on 20 February 2023. The site handover took place 24 February 2023. The project is in construction phase and

the contractor is on site. The project is at 15% completion. The INEP project is at overall 44% completion. Construction has commenced and the substation tender phase 2 is awaiting appraisal. The Informal Settlements projects (ISUPG) have been completed. The Lamberts Bay Desalination Plant project (RBIG) has been put on hold. The Municipality has received a revised gazette and allocation has been adjusted.

Internally generated funds: The major projects funded from own funding are generators, IT equipment and Software and the upgrade of MV and LV networks. The tender process has been completed for the purchase of generators. Some of the generators have been delivered and will be installed.

Phase two of purchasing generators is currently in procurement phase. The BAC recommended that funds be rolled over as the delivery time of the generators would only be in the 2023-2024 financial year. The expenditure for upgrade of MV and LV networks has been. The current phase is complete. Next phase will commence in the 2023/24 financial year. The budget has also been revised with regards to internally generated funds to include purchase of vehicles for refuse removal.

Borrowing: No projects are funded by means of borrowing. These projects were reprioritized with the adjustments budget.

1.3.2.4 Cash Flow

The Municipality is continuously implementing cost containment measures. Strict credit control procedures are implemented. Delegations for approval of requisitions and orders have been reviewed for the new financial year. The Cash Committee has been re-established and meets on a weekly basis. The Council also approved a Revenue Enhancement Strategy and a service provider has been appointed to assist with the implementation. The service provider is on site and reports to the municipality on a monthly basis.

The remaining challenge is the outstanding ESKOM account which has significant effect on the cash flow position and the municipality's ability to meet its commitments. The Municipality has entered into a revised payment arrangement with ESKOM to pay the outstanding debt. As stated, the municipality continues to make strides in improving the effectiveness and efficiency in the credit control & debt collection unit. The Municipality is also managing and monitoring expenditure closely.

1.3.2.5 Collection Rate

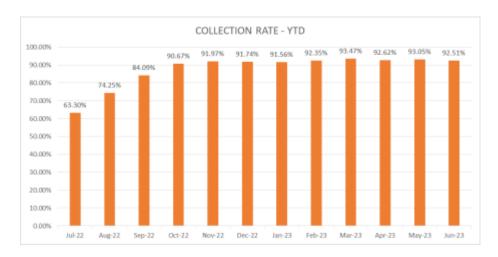


Figure 2: Collection Rate

The collection rate was calculated at 92.51% for June 2023. Stricter credit control measures on consumers were implemented and will continue to be implemented. The collection rate for June 2022 was at 91.26%. Overall, the credit control measures have improved from the previous financial year. The Municipality aims to continue to do so.

1.3.2.6 Monthly Financial Ratios

Cederberg Local Municipality Financial Ratios														
Financial year: 2022/23														
		YEAR	YTD	YEAR										
Ratio	Norm	Jun 2022	Jul 2022	Aug 2022	Sep 2022	Oct 2022	Nov 2022	Dec 2022	Jan 2023	Feb 2023	Mar 2023	Apr 2023	May 2023	Jun 2023
Capital expenditure to Total expenditure	10% - 20%	12.0%	0.0%	0.8%	0.9%	2.0%	2.3%	2.7%	2.3%	3.5%	4.6%	5.2%	5.8%	8.3%
Repairs and maintenance to PPE	8%	1.6%	0.0%	0.1%	0.3%	0.4%	0.6%	0.7%	0.8%	0.9%	1.0%	1.1%	1.2%	1.5%
Repairs and maintenance to FFE	0/0	1.076	0.078	0.1/0	0.376	0.476	0.0%	0.776	0.6/6	0.5%	1.0/0	1.1/0	1.2/0	1.3/6
Annual collection rate	95%	91.3%	65.2%	74.3%	84.1%	90.7%	92.0%	91.7%	91.6%	92.3%	93.5%	92.6%	93.0%	92.5%
Bad debts written off vs bad debt provision	100%	32.4%	0.3%	2.1%	2.2%	2.8%	3.5%	3.6%	3.7%	3.6%	2.5%	2.5%	2.6%	2.6%
												1		
Net debtors days	30 days	37	493	294	196	134	107	91	79	67	53	47	39	36
Cash/Cost coverage ratio	1 - 3 months	0	4.87	1.96	0.04	0	0	0.18	0	0	0.48	0.27	0.11	0.00
custif cost coverage ratio	1 5 1110111115		4.07	1.50	0.04			0.10			0.40	0.27	0.11	0.00
Current ratio	1.5 - 2:1	0.40	0.76	0.71	0.60	0.60	0.54	0.68	0.60	0.59	0.69	0.65	0.65	0.46
Capital cost as % of total operating expenditure	6% - 8%	1.6%	0.8%	0.6%	1.7%	1.4%	1.7%	1.5%	1.3%	1.3%	1.6%	1.5%	1.5%	2.8%
Data (table)	< 45%	2.5%	12.9%	10.0%	7.0%	5.8%	4.4%	3.4%	3.1%	2.8%	1.9%	1.8%	1.6%	1.4%
Debt (total borrowings) as a % of Revenue	< 45%	2.5%	12.9%	10.0%	7.0%	5.8%	4.4%	3.4%	3.1%	2.8%	1.9%	1.8%	1.6%	1.4%
Net operating surplus margin	0%	-10.2%	59.6%	29.8%	12.4%	11.9%	0.9%	7.2%	-0.2%	-1.2%	0.8%	-1.1%	-0.6%	-5.1%
														0.2/1
Creditors payment period	30 days	148	4909	1138	696	516	448	360	321	273	251	224	180	160
Remuneration as % of total operating expenditure	25% - 40%	37.4%	44.1%	33.2%	32.0%	35.0%	38.1%	38.7%	37.5%	38.3%	37.3%	37.3%	37.9%	36.4%
Contracted services as a % of total operating expenditure	2% - 5%	13.4%	1.2%	13.4%	12.1%	11.2%	9.6%	8.7%	7.9%	8.4%	8.2%	7.7%	7.9%	8.2%
Contracted services as a % of total operating expenditure	270 - 370	13.4%	1.2%	13.4%	12.176	11.2%	9.0%	8.7%	7.9%	8.4%	8.2%	7.770	7.9%	6.2%
Capital budget implementation indicator	95% - 100%	65.1%	0.0%	7.9%	6.1%	11.5%	14.2%	13.9%	11.8%	16.4%	20.2%	22.8%	29.3%	52.1%
Operating expenditure budget implementation indicator	95% - 100%	91.5%	79.3%	105.7%	108.7%	97.2%	98.9%	97.7%	100.6%	96.2%	95.0%	93.6%	90.2%	89.6%
Operating revenue budget implementation indicator	95% - 100%	96.2%	89.4%	99.1%	95.2%	92.9%	92.4%	92.7%	93.0%	90.4%	91.3%	91.1%	92.9%	92.6%
Billed severe budget involvementation indicator	95% - 100%	100.0%	101.4%	99.7%	94.2%	95.3%	95.6%	94.7%	96.1%	95.9%	96.9%	97.5%	98.9%	99.5%
Billed revenue budget implementation indicator	95% - 100%	100.0%	101.4%	99.7%	94.2%	95.3%	95.6%	94.7%	96.1%	95.9%	96.9%	97.5%	98.9%	99.5%

Figure 3: Monthly Ratios

1.3.2.7 Progress in terms of Budget Funding Plan

The budget funding plan comprises of five pillars against which the Municipality is monitored. In its assessment of the Draft Budget, Provincial Treasury has indicated that the Municipality has complied with three of the five pillars and it is commended for that. Their concern however remains with the implementation of the remaining two pillars as well as the slow implementation of the funding plan.

There are a number of activities the Municipality has set out to achieve in effort to get the budget from an unfunded to a funded budget. The progress below indicates that which has been made to date to improve the unfunded position.

Pillar	Activity	Responsible Official	Due date	Progress
		Pillar 1: Positive cash flows with a focus on revenue from trading servi	ces	
	Developing and approve a new Long Term Financial Plan (10 - 15 years which will link to the			
	Strategy of the Municipality)	Chief Financial Officer	30-Jun-23	Current LTFP effective until 2026. To be reviewed in 2023-2024 financial year
	Predicting future municipal revenue (Part of LTFP)	Chief Financial Officer	30-Jun-23	Current LTFP effective until 2026. To be reviewed in 2023-2024 financial year
	Estimating future operational expenditure (Part of LTFP)	Chief Financial Officer	30-Jun-23	Current LTFP effective until 2026. To be reviewed in 2023-2024 financial year
	Determining future capital demand by:	Chief Financial Officer	30-Jun-23	Current LTFP effective until 2026. To be reviewed in 2023-2024 financial year
	Liquidity and ratio management (Part of LTFP)	Chief Financial Officer	30-Jun-23	Current LTFP effective until 2026. To be reviewed in 2023-2024 financial year
	Review and amend the creditors' payment policy and perform creditor classification and			
Positive cash flows with a focus on	prioritization.	Accountant Expenditure	2023/03/31, Weekly	Policy reviewed with Final Budget
revenue from trading services	Institutionalise pre-determined creditors payment dates and implement expenditure and creditors	·		
	management.	Accountant Expenditure	Monthly	Done for June 2023
	Implement Activity-Based Costing in order to determine inter-departmental costs associated with	·		
	Trading Services.	Accountant Budget and Reporting	30-Jun-23	To be completed by June 2023
	Determine cash requirements through the Long Term Financial Plan	Chief Financial Officer	30-Jun-23	Current LTFP effective until 2026. To be reviewed in 2023-2024 financial year
	Daily management and monitoring of cash-flow with weekly reporting	Chief Financial Officer, Manager Revenue & Accountant Expenditure	Daily	Done on a daily basis - ongoing
		, , , , , , , , , , , , , , , , , , ,	- '	
	Review long-term debt and restructure where economic benefits can be attained	Chief Financial Officer	28-Feb-23	This has been reviewed with the adjustments budget. Project funded by means of long term borrowing has been removed.
		Pillar 2: Implementation of cost containment measures and a reduction of ex	penditure	
		,		
	Review all pending litigation and determine settlement based on success vs. future projected costs	Manager Legal Services & Manager Human Resourses	30-Jun-23	To be reviewed with adjustment budget and completed by June 2023
	Review all legal contracts with service providers to reduce costs	Manager Legal Services	30-Jun-23	To be reviewed with adjustment budget and completed by June 2023
	Appoint consultant to conduct recommended Electricity Tariff investigation and implement			Consultant has been appointed. Saving has also been identified. ESKOM verifying saving on their side. Cost of Supply to be
	recommendations	Manager Electro Technical Services	31-Dec-22	implemented in July 2023.
	Finalise and agree on the Notified Maximum Demand rate to reduce penalties.	Manager Electro Technical Services	30-Jun-23	Application has been lodged for NMD increas. To be completed by June 2023.
	Renegotiate the Eskom payment agreement on the arrears	Municipal Manager & Chief Financial Officer	31-Dec-22	Meeting was held with ESKOM during September 2022. Assistance has been sought from Provincial Treasury.
	μ,,			
	NERSA increases for Eskom vs. Municipal increases	Manager Electro Technical Services & Manager Revenue	30-Jun-23	Completed, NERSA issues guidelines with regards to tariff increases. All information submitted to NERSA on 31 October 2022
	Rebates on transmission losses	Chief Financial Officer, Manager Electro Technical Services & Manager Revenue	30-Jun-23	Meeting needs to be set up with ESKOM to facilitate discussions. New date to be confirmed
	Illegal connections	Manager Electro Technical Services	Monthly	Ongoing weekly and monthly inpections. Electrician disconnects as inspections are performed.
		•	,	Contracted services was reviewed with the adjustment budget. Votes with low/ no expenditure has been reduced. The
	Contracted services	Accountant Budget and Reporting	28-Feb-23	increase in contracted services were mainly due to increased Human Settlements Development Allocation
		· · · · · · · · · · · · · · · · · · ·		Operational expenditure was reviewed with the adjustment budget. Votes with low/ no expenditure has been reduced. The
Implementation of cost containment	Operational expenditure	Accountant Budget and Reporting	28-Feb-23	main reason for the increase of R1.4m was due to increase in audit fees, insurance and training for MFMP students.
measures and a reduction of				
expenditure				Ongoing, illegal connections are checked, network maintenance done as well as inspection for meter bypass. Monthly reports
·				to be scrutinised to check for electricity meters with no movement.
				Municipality appointed a consultant to compile a Water conservation and demand management plan. The draft report has
				been issued to the Municipality in October 2022. Final report will be issued upon payment of invoice. The report will then be
				presented to Council for adoption. The master plan will improve management of the department and water losses.
				,
				R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding
				reservoir. In addition the Municipality submitted a application for funding to repair the Wadrif Balancing reservoir. Both of
				these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water
	Reduce water and electricity losses	Manager Water, Manager Electro Technical Services & Manager Revenue	Monthly	supply system. The municipality is current preparing for the design and tender phase of these two projects.
			···oncing	
				An application was lodged to the Department of Local Government for a support grant to fund this project. The application
				was unsuccessful. Time has now become limited to complete the project in this year, therefore the user department will
	Installing grids at all network stations	Manager PMU	30-Jun-23	request provision in the 2023-24 draft budget for this project.
	Cost benefit analysis of training vs appointing contractors	Manager Electro Technical Services	28-Feb-23	Request has been submitted to HR department
	Least perior grants of training as abbouring contractors	manager areas recilineal services	20-160-23	mediase has been submitted to this department

The state of the s			Pillar 3: Realistic debtors' collection rate with incremental improvements year Debt Collection	on year	
March March Continue to			Debt Collection		
March March Approximation of the process March Approximation Appro		Accurate calculations and timeous reporting of revenue due and outstanding debtors on a monthly			
Mary					
Activation and account of the comment of the comm				Monthly	Done for June 2023
Part 19 19 19 19 19 19 19 1					
Mode March		collection functions and policies, in order to intensify revenue collections.	Collection		Organogram to be reviewed for restructuring.
Mode March		Start with the highest outstanding debt, handover to attorneys and attach assets where necessary	Accountant Service Charges	Monthly	Handover done in December 2022. Final list submitted
Sept Angel			Manager Revenue & Accountant Credit Control & Debt Collection		
Address of the selection of the control of the control Delical Delication (1997) Address of the control of			_		
EXCEPTION SINCE ALL CONTROL AND CONTROL AN					
Peace Peac			Accountant Credit Control & Debt Collection	Monthly	Report of Government debt done for June 2023
Control and the schedule from the control co			Accountant Credit Control & Debt Collection	Monthly	Cut off lists of primary services for all towns done and implimented for June 2023
March 2 Marc			Accountant Service Charges & Accountant Credit Control & Debt Collection	Monthly	
Section of information of informatio		Personnel to be tasked for tracing Municipal Account to PayDay system	Accountant Service Charges & Accountant Credit Control & Debt Collection	30-Jun-23	Ongoing
Service destructions (Service destructions) We show the contract of the contr		Review all existing arrangements with outstanding debtors and monitor stringently on a monthly	Assessment County County I O Both College Con		David for him 2002
Service of the control of the contro	Realistic debtors' collection rate	Dasis Compile an arrangement register to be monitored and undated on a monthly basis			
For same part of the blanch of southern control product county of the control of the County of the C					
Marger faters and an extra any protection from reference Restant to lan ECC Restant to land to lan					Credit Control Accountant to monitor Register on a quarterly basis
Fig. 1 of an informacy and the control to be strated in the office of the control to design of the control to t		No unblocking after hours			Instruction was sent to employees to only unblock during office hours. Notice was also given to the public.
Service to the GC Or Control control of printing from the service improvement of the control control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the control of printing from the service improvement of the servic			Manager Electro Technical Services & Electricians	30-Sep-22	Communicated as such to electricians
Account to the reviewed for concenting unifs from Account to the reviewed for concenting unifs from Account to the reviewed for concenting unifs from Account to the reviewed for concentrating unifs from Account to the reviewed for concentrating unifs from Account to the reviewed for concentrating unifs from Account to the review from Account to the reviewed for concentrating unifs from Account to the review from Account to the reviewed for concentrating unifs from Account to the review from Account to the reviewed for concentrating unifs from Account to the review from Account to the review from Account to the reviewed for concentrating unifs from Account to the review from Acc			Chief Financial Officer	Monthly	Ongoing
Source of the control professor from the processor programming deploted from the processor proce		anceted to the cro	Chief Findhead Officer	Worlding	
Security is a sequent with the length of college decision. Security is a sequent with the length of		Warrants to be reviewed for outstanding traffic fines	Manager Protection Services	31-Oct-22	
Carefulting on a weekly fails. In pact particular for the Selective price as weekly based by the complete of the Careful for Service Charge & Complete Comp					
Seed personal factor (specific selection selection content for the second personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (specific selection personal factor) In the Proposition of the Seed personal factor (
sequence to the longer of the					
Resists deptor in contract property designs and extract property asses of extract				Wildling	Soft for fall 2023
per good clotes Trans to be adablished to attend to account quarter and accolerate detail collection Considiate properly years and evide charge accounts in several and account and accoun		faulty or whether it has been by-passed.		Monthly	Ongoing
The to be established to struct to account agents and accionates dels conductions. Accounted structs Charges & Decorption (2014) (Completer property rates to integrated and coloration to be promy and accionates dels conductions. Accounted Service Charges & Decorption (2014) (Completer property rates to integrated and colorations (2014) (Completer property rates to integrated and colorates and colorates (2014) (Completer property rates to integrated and colorates) (Completer property rates to integrated and colorates) (Completer property rates) (Completer					
Consider register to be integrated with collaborator to the properly managed (consideration properly sear and wave for any calculation properly are and wave for any calculation properly are and wave for consideration properly of the property are and wave for consideration properly are and wave for consideration properly are and wave for consideration of the properly and disheved List has been completed and has been co					
Consolitate property instant and service charges accounts to account to service the bear his howester and owner do not the responsibility for the cuttanting accounts to account and service charges a Confed Cert Service Charges Performing a complete meter audit of memoral services Manager Remova, Accountant Service Charges a Clark Clear Service Charges Performing a complete meter audit of memoral services Performing a complete meter audit of memoral services and services composition. Manager Remova & Recognition of Services Charges & Clark Clear Service Charges & Clark Clear Services Charges Performing a complete indigent werification of neutral services and services					
Performing a complete native audit of materned services Intropages Intropage					
Fediors a complete marked miniments wasted in miniments and of miniments of miniments and in miniments makes to be replaced and has been sent to Technical Psyciation and management and instruction of minimalship makes and miniments makes to be replaced and has been sent to Technical Psyciation and management and instruction of minimalship makes and miniments makes to be replaced and has been sent to Technical Psyciation and management and instruction of minimalship makes and miniments makes to be replaced and has been sent to Technical Psyciation and makes and minimalship makes and minim		owner does not take responsibility for the outstanding account.		30-Jun-23	Ongoing
definition of unsadelle metris, neters to be registed. Nanger finement. Accordant Service Charges. 5 Charl Cled Service Charg		Professional and the state of t			
Physical verification of unreadable metars, meters to be registed Manager Exeruse, Accountant Service Charges & Dief Cork Service Charges & Die					
Performing a vertification of all services and service concention points Margar Revenue, & Propriet Service Charges & Chief (Chirages) Margar Revenue, & Propriet Service Charges & Chief (Chirages) Margar Revenue, & Propriet Service Charges & Accountant Service Charges Accounted Credit Control & Deletic Chiefston Accounted Service Charges and Water Manager Conducting on-the water demand management and loss control of pogram Chiefston Chiefston and Water Manager Conducting on-the water demand management and loss control program Accounted Service Charges and Water Manager Charges Revenue, Electrol Technolal Service, Manager Revenue, Accounted Service Charges Accounted Service Analysis electricity Joses and drift a loss control program to be completed end of June 203		Performing a complete meter audit or metered services	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges	30-Jun-23	In Progress Identification completed. Meters has been hought and delivered. List has been completed and has been sent to Technical
Ferform spelementary valuations on a quarterly basis Reform spelementary valuations on a quarterly basis Reforming a complete indigent verification process Accountant Credit Control & Debt Collection Accountant Credit Control & Debt Collection Accountant Credit Control & Debt Collection Accountant Service Accountant Service Charges and Water Manager Conducting on-site water demand management and loss control Advanger Revenue, Accountant Service Charges and Water Manager Analysing electricity losses and dust a loss control program Realistic debtors' collection risk with incremental improvementary sear- on year Apply out- on- process Again and a service of the process of the p		Performing a complete meter audit of metered services	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges	30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical
Performing detor data analysis and clisanang Performing a complete indigent werification process Accountant Evedic Control & Debt Collection Accountant Evedic Control & Debt Collection Accountant Service Countrol For a complete indigent werification process Accountant Service Countrol For a complete indigent werification process Accountant Service Countrol For a complete indigent werification process Accountant Service Countrol For a complete indigent werification process Accountant Service Charges and Water Meanings For a control in Process Analysing electricity losses and draft a loss control Manager Revenue, Accountant Service Charges and Water Meanager Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program to be completed on of lare 2023 Analysing electricity meters are reported. Pregated meters to be installed for comventional customers. Analysing electricity in meters are reported. Pregated meters to be installed for comventional customers. Analysing electricity in meters are reported. Pregated meters to be installed for comventional customers be under t		Physical verification of unreadable meters, meters to be replaced	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges	31-May-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete.
Performing a complete indigent verification process Accountant Credit Control & Debt Collection Book Conducting on-site water demand management and loss control Manager Revenue, Accountant Service Charges and Water Manager Conducting on-site water demand management and loss control Manager Revenue, Accountant Service Charges and Water Manager Manager Revenue, Accountant Service Charges Manager Revenue, Accountant Service Cha		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges	31-May-23 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing
Realistic debtors' collection rate with incremental improvements year on year Apply cost-reflective tariff modelling Apply cost-reflec		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, & Countant Service Charges & Chief Clerk Service Charges Manager Revenue, & Property Rates and Valuations Officer	31-May-23 30-Jun-23 Quarterly	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this material sense of the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed.
Realists debtors' collection as in meter replacement program (Water and electricity) Analysing electricity) losses and draft a loss control or pogram Analysing electricity) losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program Analysing electricity losses and draft a loss control program with loss completed as found in large draft a loss control program in loss completed for owners are replaced as faulty materials are replaced as faulty has been completed for Water and electricity was replaced and electricity was replaced and materials and program in large and process deviced and process		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Performing peters of a pull valuations on a quarterly basis Performing debtor data analysis and cleansing	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23	Identification completed. Meters has been bought and deliwered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertshay 80% complete. Ongoing Appeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Appeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed.
Conducting on site water demand management and loss control Conducting on site water demand management and loss control Analysing electricity losses and draft a loss control program Manager Electro Technical Service, Manager Revenue, Accountant Service Oranger, Accountant Servic		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Performing peters of a pull valuations on a quarterly basis Performing debtor data analysis and cleansing	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing Ongoing Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing Ongoing Ongoing Robo 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding
Conducting on-site water demand management and loss control Manager Revenue, Accountant Service Analysing electricity losses and draft a loss control program Charges, Accountant Budget & Reporting Congoing Consultant appointed for compliation of water master plan. This will assist in better management of department and water Manager Revenue, Accountant Service Ongoing Conscious traits Bactistics debtors' collection rate with incremental improvements year on year Analysing electricity losses and draft a loss control program Manager Revenue, BectroTechnical Service Service Charges Manager Revenue, ElectroTechnical Service Charges Manager Revenue Service Charges Monthly Manager Revenue Service Charges		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Performing peters of a pull valuations on a quarterly basis Performing debtor data analysis and cleansing	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this Mater 20% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertshay 80% complete. Ongoing. Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing Ongoing Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. Both of reservoir. In addition the Municipality submitted a application for funding to repair the Wadrift Balancing reservoir. Both of
Conducting on-site water demand management and loss control Manager Revenue, Accountant Service Charges and Water Manager Analysing electricity loses and draft a loss control program Charges, Accountant Budget & Reporting Charges, Accountant Budget & Reporting Charges, Accountant Service Charges Analysing electricity loses and draft a loss control program Charges, Accountant Budget & Reporting Charges, Accountant Budget & Reporting Charges, Accountant Service Charges Analysing electricity loses and draft a loss control program (Water and electricity) Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Apply cost-reflective tariff modelling Chief Financial Officer & Manager Revenue Chief Financial Officer & Manager Revenue & CFO Tomat lender process for repair and replacement of faulty prepaid meters infellient, the process should be improved. Trustround there to be reviewed Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines. Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines. Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines. Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines. Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines. Formal tender process to be done and occupation certificates to be issued by building control to finance to be induced to the finance to be induced and occupation certificates to be issued by building control to finance to be induced to the finance to be induced and occupation certificates to be insued to the induced to the finance to be induced and occupation certificates to be ins		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Performing peters of a pull valuations on a quarterly basis Performing debtor data analysis and cleansing	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing Ongoing, Appeal Board hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing Ongoing Ongoing Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipally submitted a application for funding to repair the Wadriff Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water
Analysis electricity losses and draft a loss control program Charges, Accountant Budget & Reporting Realistic debtors' collection rate with incremental improvements year on year Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement of reports the process to be followed to appoint a service provider to realise revenue from traffic fines Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Fariffs on penalties and fines to be reviewed Regalar impections to be done and occupation certificates to be installed control to be finance to little correct services to the sound state of the Manager Revenue Analger Flectro Technical Services Analger Revenue, Accountant Service Charges Accountant Service		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Performing peters of a pull valuations on a quarterly basis Performing debtor data analysis and cleansing	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing Ongoing, Appeal Board hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing Ongoing Ongoing Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipally submitted a application for funding to repair the Wadriff Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water
Analysing electricity losses and draft a loss control program Charges, Accountant Budget & Reporting Charges, Accountant Budget & Reporting Charges, Accountant Budget & Reporting Realistic debtors' collection rate with incremental improvements year on year On year Apply cost-reflective tariff modelling Chef Financial Officer & Manager Revenue Accountant Service Charges Apply cost-reflective tariff fundly prepaid meters in efficient, the process should be mignemented. The Municipality has intelled the process from the other control of the other charges Apply cost-reflective tariff fundleling Chef Financial Officer & Manager Revenue Chef Financial Officer & Manager Revenue Chef Financial Officer & Manager Revenue Accountant Service Charges Manager Revenue & CFO 31-Mar-23 Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are replaced as fau		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Performing peters of a pull valuations on a quarterly basis Performing debtor data analysis and cleansing	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafvader 90% complete and Lambertsbay 80% complete. Ongoing. Ongoing. Appeal Board hearings completed.SVI batch 1 and SVI batch 2 completed. Ongoing appeal Board hearings completed.SVI batch 1 and SVI batch 2 completed. Ongoing 8 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding for repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects.
Realistic debtors' collection rate with incremental improvements year on year Apply cost-reflective tariff modelling. Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters in be implemented. Apply cost-reflective tariff modelling and the revenue enhancement of part of the process for repair and replacement of faulty prepaid meters in before the financial Officer & Manager Revenue & Croir Financial Officer & Manager Revenue Financial Officer & Manager Financial Of		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing Ongoing. Appeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadrift Balancing reservoir. So that of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water
Realistic debtors' collection rate with incremental improvements year on year Figure in meter replacement program (Water and electricity) Annagers Revenue, ElectroTechnical & Water & Accountant Service Charges Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement is completed. Clieutal and program to be reduced Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Accountant Service Charges, Manager Revenue & CFO 31-Mar-23 Ongoing - Updated monthly on financial system Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Accountant Service Charges, Manager Revenue & CFO 31-Mar-23 Ongoing - Updated monthly on financial system Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Annager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Annager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue & CFO 30-Jun-23 Meters are replaced as faulty meters are reported. The Municipality has initiated the procurement process for appointing a service provider to realise revenue fines. The Municipality has initiate		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing Ongoing, Appeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Ongoing Ongoing Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In a addition the Municipality submitted a application for funding to repair the Wadriff Balancing reservoir. So that of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses.
Realistic debtors' collection rate with incremental improvements year on year Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement. Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue & CFO 31-Mar-23 Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Protection Service Manager Protection Services Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Manager Town Planning & Chief Clerk Service Charges Monthly Manager PMU & Manager Revenue Accountant Service Charges Monthly Done for June 2023 Meetings to be set up with major effluent customers. Testing has been down with two of the 10 major customers. Tariff was industrial effluent program to be implemented. Manager PMU & Manager Revenue Accountant Service Charges Monthly Manager PMU & Manager Revenue Accountant Service Charges Monthly Ongoing - Updated monthly on financial system The specifications committed and interest as a faulty meters are replaced as faulty meters are reported Manager Power and the tender in June 2023. Meters as replaced as faulty meters are replaced as faulty meters are reported. Meters are replaced as faulty meters are reported. Meters are replaced as faulty meters are reported. Meters are replaced as faulty		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter reglacement. Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing Ongoing. R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023
Apply cost-reflective tariff modelling Chief Financial Officer & Manager Revenue Apply cost-reflective tariff modelling Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue & CFO 31-Mar-23 Ongoing - Updated monthly on financial system Process for repair and replacement of Faulty prepaid meters inefficient, the process should be improved. Turnound time to be reduced Managers Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue & CFO 31-Mar-23 Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported Manager Revenue & CFO The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Manager Power Planning & Chief Clerk Service Charges Monthly One for June 2023 Meeting and proved with Final budget 2023-2024 Meeting to be set up with great of the MM for final decision. Tariffs on penalties and fines to be implemented Manager Revenue Manager Pow Danning & Chief Clerk Service Charges Monthly One for June 2023 Meeting to be set up with great of the financial officer of the MM for final decision are performed. Meetings to be set up with great of the financial officer of the MM for final decision are performed. Meetings to be set up with great of the financial officer of the MM for final decision are performed. Meetings to be set up with great of the financial officer of the MM for final decision are performed. Meetings to be set up with great of the financial officer of the		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing B 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadrif Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compliation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023. Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers.
Apply cost-reflective tariff modelling Chief Financial Officer & Manager Revenue Stablish teams to verify and resolve existing issues identified with the revenue enhancement Accountant Service Charges, Manager Revenue & CFO 31-May-23 Ongoing - Updated monthly on financial system Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Managers Revenue, ElectroTechnical & Water & Accountant Service Charges The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The specifications committee has been advertised. The BEC was held 14 October 2022. The Manager Protection Service Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Manager Fovenue Manager Fevenue Manager Fevenue		Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flettro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 Ongoing	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafvater 90% complete and Lambertsbay 80% complete. Ongoing. Ongoing. Appeal Board hearings completed.SVI batch 1 and SVI batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadrif Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 90% complete.
Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Revenue, Electro Technical & Water & Accountant Service Charges Manager Protection Service 30-Jun-23 Meters are replaced as faulty meters are reported The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The specifications committee in the del outcomes has been held and the tender has been advertised. The BEC was held 14 October 2022. The Manager Protection Services 30-Nov-22 Accountant Service Charges Manager Protection Services 30-Nov-22 Accountant Service Charges Monathy Done for June 2023 Monthly Done for June 2023 Monthly Done for June 2023 Monthly Done for June 2023 Meeting as been done with two of the 10 major customers. Tariff was approved with Annual Budget and Epideric Ustomers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget and Epideric Ustomers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget and Epideric Ustomers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget and Epideric Ustomers. Testing has been done with two of the 10 major customers. Tariff was appr	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flettro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 Ongoing	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertshay 80% complete. Ongoing, Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertshay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers, Water meter replacement underway and being installed. Citrudal 90% complete, Clanwilliam 80% complete, Graalwater 100% complete and Lambertshay 80% complete for Water, sanitation & electricity. Cost refective tariffs for water has been
Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue from traffic fines Manager Protection Services Manager Protection Services Manager Protection Services Manager Protection Services Manager Revenue Manager	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity)	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flectro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Managers Revenue, ElectroTechnical & Water & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 Ongoing Ongoing	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Ongoing Department for installation for the water meter replacement of water Resiliance Grant from DLG for the repair of Wadrift holding Reservoir. In addition the Municipally submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoir. In addition the Municipally submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compliation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Dat on bold until revenue enhancement is completed. Electricity to be implemented in new implemented. Sanatiation has been put on hold until revenue enhancement is completed. Electricity to be implemented in new implemented. Sanatiation has been implemented. Sanatiation has been to the other plane and the part of the part of the part of the implemented in new to the implemented in new to some part of the part of the part of the implemented in new to some part of the part
Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue from traffic fines Manager Protection Services Manager Protection Services Manager Protection Services Manager Protection Services Manager Revenue Manager	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity)	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flectro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Managers Revenue, ElectroTechnical & Water & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 Ongoing Ongoing	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Ongoing Department for installation for the water meter replacement of water Resiliance Grant from DLG for the repair of Wadrift holding Reservoir. In addition the Municipally submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoir. In addition the Municipally submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compliation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Dat on bold until revenue enhancement is completed. Electricity to be implemented in new implemented. Sanatiation has been put on hold until revenue enhancement is completed. Electricity to be implemented in new implemented. Sanatiation has been implemented. Sanatiation has been to the other plane and the part of the part of the part of the implemented in new to the implemented in new to some part of the part of the part of the implemented in new to some part of the part
Improved. Turnaround time to be reduced Managers Revenue, ElectroTechnical & Water & Accountant Service Charges To Manager Revenue from traffic fines Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Manager Protection Services Chief Financial Officer & Manager Revenue Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Manager Town Planning & Chief Clerk Service Charges Manager Fovenue hands a provider to realise revenue from traffic fines Manager Town Planning & Chief Clerk Service Charges Monthly Orgoing weekly and monthly inspections. Electrician disconnects as inspections are performed. Meetings to be set up with manager fillument program to be implemented Manager PMU & Manager Rural Development Revenue enhancement to be done for resorts Controls to be reviewed and tightened around cash and the existing booking system Manager Revenue & Accountant Budget and Reporting Manager Revenue & Accountant Budget and Reporting Manager Revenue & Accountant Budget and Reporting Manager Revenue Development Manager Revenue & Accountant Budget and Reporting	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 Origoing Ongoing Ongoing 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this water meter regleacement. Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Appeal Board hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing Appeal Board hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipall Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. Both of these reservoirs in addition the Municipality submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Clost reflective and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete.
Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Analyser Protection Services Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Manager Town Planning & Chief Clerk Service Charges Monthly Ongoing weekly and monthly inspections. Electrician disconnects as inspections are performed. Meetings to be set up with major effluent customers. Testing has been ende one with two of the 10 major customers. Tariff was approved with Annual Budget 2 togat-2024 Reviewed and inspections committee has been held and the tender has been advertised. The BEC was held 14 October 2022. The finance to bill the correct services to be account. Manager Town Planning & Chief Clerk Service Charges Monthly One for June 2023 Meetings to be set up with major effluent customers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget 2 togated Revenue enhancement to be done for resorts Manager Revorts Controls to be reviewed and tightened around cash and the existing booking system Manager Revenue & Accountant Budget and Reporting Manager Revenue & Accountant Budget and Reporting 30 Jun-23 Provision made with adjustment budget. Handheld meter have been procured. Delivered in June 2023.	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 Origoing Ongoing Ongoing 30-Jun-23	Identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this water meter regleacement. Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Appeal Board hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing Appeal Board hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipall Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. Both of these reservoirs in addition the Municipality submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Clost reflective and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete.
fines Manager Protection Services 30-Nov-22 BAC has been held outcomes has been referred to the office of the MM for final decision. Tariffs on penalties and fines to be reviewed Chief Financial Officer & Manager Revenue 31-May-23 Reviewed with Final Decision over the financial officer & Manager Found Financial Financial Officer & Manager Found Financial Financial Financial Financial Officer & Manager Found Financial	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly babasis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flextro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue & CFO	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 0-Jun-23 30-Jun-23 31-May-23 31-May-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For the water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Ongoing. Ongoing and hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing. Ongoing. 8 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadriff Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compliation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater (Cost reflective tariff study has been completed for Water, sanitation & electricity. Cost reflective tariffs for water has been implemented. Sanitation has been completed. Electricity to be implemented in new (2023-2024) financial year. Property Rates remodelling has been implemented. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported
Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Manager Town Planning & Chief Clerk Service Charges Monthly Done for June 2023 Meeting to be set up with major effluent customers. Testing has been done with two of the 10 major customers. Tariff was industrial effluent program to be implemented Manager PMU & Manager Revorts Manager Revorts Done for resorts Monthly Done for June 2023 Meeting to be set up with major effluent customers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget applicy updated Revenue enhancement to be done for resorts Manager Resorts Journal Meeting to be set up with major effluent customers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget applicy updated Revenue enhancement to be done for resorts Journal Meeting has been held where alternative ideas were discussed for additional income Controls to be reviewed ant lightened around cash and the existing booking system Manager Resorts Journal Manager Revenue & Accountant Budget and Reporting Journal Provision made with adjustment budget. Handheld meter have been procured. Delivered in June 2023.	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flextro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue & CFO	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 0-Jun-23 30-Jun-23 31-May-23 31-May-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this Malarian supplies, and the sense of the property
Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Manager Town Planning & Chief Clerk Service Charges Monthly One for June 2023 Meeting to be set up with many effluent customers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget Bugget approved with Annual Budget approved year.	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement. Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flectro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue & CFO Managers Revenue, ElectroTechnical & Water & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 Georgia Ongoing Ongoing 30-Jun-23 31-May-23 31-May-23 30-Jun-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this water meter replacement. Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Ongoing. Appeal Board hearings completed. SV1 batch 1 and SV1 batch 2 completed. Ongoing 8 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Cost reflective tariff study has been completed for Water, sanitation & electricity. Cost reflective tariffs for water has been implemented. Sanitation has been put on hold until revenue enhancement is completed. Electricity to be implemented in new (2023-2024) financial year. Property Rates remodelling has been implemented. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported. The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The specifications committee has been held and the tender has been advertised. The BEC was held 14 October 2022. The
finance to bill the correct services to the account. Manager Town Planning & Chief Clerk Service Charges Monthly Done for June 2023 Monthly Ongoing weekly and monthly inspections. Electrician disconnects as inspections are performed. Monthly Monthly Monthly Ongoing weekly and monthly inspections. Electrician disconnects as inspections are performed. Meetings to be set up with major effluent customers. Testing has been done with two of the 10 major customers. Tariff was inspection of the set up with major effluent customers. Testing has been done with two of the 10 major customers. Tariff was approved with Annual Budget a policy updated Revenue enhancement to be done for resorts Manager Resorts Journal Meeting has been held where alternative ideas were discussed for additional income Controls to be reviewed and tightened around cash and the existing booking system Manager Resorts Manager Resorts Manager Resorts Journal Journ	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Accountant Service Charges, Manager Revenue Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Managers Revenue, ElectroTechnical & Water & Accountant Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 31-May-23 31-Mar-23 30-Jun-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this Materia Policy Complete, Clanwilliam 30% complete, Graafwater 90% complete and Lambertshay 80% complete. Ongoing. Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing Ongoing, Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertshay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrudal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertshay 80% complete. Cost reflective traiff study has been completed for Water, sanitation & electricity. Cost refective tariffs for water has been implemented. Sanitation has been put on hold until revenue enhancement is completed. Electricity to be implemented in new (2023-2024) financial year. Property Rates remodelling has been implemented. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported. The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The Specifications committee has been held and the tender has been advertised. The EEC was held 14 October 2022. The BAC has been held outcomers has been referred to the office of the Mrt for final decision.
Meeting has been flow to set up with majer effluent customers. Testing has been done with two of the 10 major customers. Tariff was industrial effluent program to be implemented Manager PMU & Manager Rural Development Z8-Feb-23 Approved with Annual Budget & policy updated Revenue enhancement to be done for resorts Manager R	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Tariffs on penalties and fines to be reviewed	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Accountant Service Charges, Manager Revenue Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Protection Services	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 31-May-23 31-Mar-23 30-Jun-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this value water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertshay 80% complete. Ongoing. Appeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Mappeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Mappeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Mappeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Mappeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Mappeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Mappeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Congoing Mappeal Board hearings with a caccounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for complation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrudal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported. The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The specifications committee has been held and the te
Industrial effluent program to be implemented Manager PMU & Manager Rural Development 28-Feb-23 approved with Annual Budget & policy updated Revenue enhancement to be done for resorts Manager Resorts 30-Jun-23 Meeting has been held where alternative ideas were discussed for additional income Controls to be reviewed and tightened around cash and the existing booking system Manager Resorts 30-Jun-23 To be reviewed at the start of 2023 Handheld meter devices to be purchased to improve billing integrity Manager Revenue & Accountant Budget and Reporting 30-Jun-23 Provision made with adjustment budget. Handheld meter have been procured. Delivered in June 2023.	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account.	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flectro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue & CFO Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue & CFO Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Protection Services Chief Financial Officer & Manager Revenue Manager Protection Services Chief Financial Officer & Manager Revenue Manager Town Planning & Chief Clerk Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 30-Jun-23 Ongoing Ongoing Ongoing 30-Jun-23 31-May-23 31-May-23 30-Jun-23 Monthly	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this stallation for this stallation for the water meter reglacement. Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Appeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing Mappeal Board hearings completed.SV1 batch 1 and SV1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. Both of these reservoirs in addition the Municipality submitted a application for funding to repair the Wadriff Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Ongoing - U pdated monthly on financial system Meters are replaced as faulty meters are reported. The Manicipality has initiated the procurement process for appointing a service growider in order to issue speed camera fines. The Specifications committee has been referred to the office of the MM for final decision. Reviewed with Final budgete 2023-2024 Done for June 2023
Revenue enhancement to be done for resorts Manager Resorts 30-Jun-23 Meeting has been held where alternative ideas were discussed for additional income Controls to be reviewed and tightened around cash and the existing booking system Manager Resorts 30-Jun-23 To be reviewed at the start of 2023 Handheld meter devices to be purchased to improve billing integrity Manager Revenue & Accountant Budget and Reporting 30-Jun-27 Provision made with adjustment budget. Handheld meter have been procured. Delivered in June 2023.	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account.	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flectro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue & CFO Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue & CFO Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Protection Services Chief Financial Officer & Manager Revenue Manager Protection Services Chief Financial Officer & Manager Revenue Manager Town Planning & Chief Clerk Service Charges	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 30-Jun-23 Ongoing Ongoing Ongoing 30-Jun-23 31-May-23 31-May-23 30-Jun-23 Monthly	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this value water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Oragoning Oragoning. Oragoning Appeal Board hearings completed. SVI batch 1 and SVI batch 2 completed. Origoning R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadrif Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Origoning - Updated monthly on financial system Meters are replaced as faulty meters are reported. Prepaid meters to be installed. Electricity to be implemented in new (2023-2024) financial vagar. Proprint Rates remodelling has been implemented. Electricity to be implemented in new (2023-2024) financial vagar. Proprint Rates remodelling has been implemented. Reviewed with Final budget 2023-2024 Done for June 2023. Ongoning - Updated monthly on financial system Ongoning - Updated monthly on financial system Ongoning - Updated monthly on financial system.
Controls to be reviewed and tightened around cash and the existing booking system Manager Resorts 30-Jun-23 To be reviewed at the start of 2023 Handheld meter devices to be purchased to improve billing integrity Manager Revenue & Accountant Budget and Reporting 30-Jun-23 Provision made with adjustment budget. Handheld meter have been procured. Delivered in June 2023.	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly babasis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Illegal usage of electricity in informal settlements to be mitigated.	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Flectro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue & CFO Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Protection Services Chief Financial Officer & Manager Revenue Manager Protection Services Chief Financial Officer & Manager Revenue Manager Town Planning & Chief Clerk Service Charges Manager Town Planning & Chief Clerk Service Charges Manager Town Planning & Chief Clerk Service Charges Manager Flectro Technical Services Manager Flectro Technical Service Charges Manager Flectro Technical Services	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 30-Jun-23 Ongoing Ongoing 30-Jun-23 31-May-23 31-May-23 31-May-23 Monthly Monthly	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this value water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertsbay 80% complete. Ongoing. Appeal Board hearings completed.SVI batch 1 and SVI batch 2 completed. Ongoing Group appeal Board hearings completed.SVI batch 1 and SVI batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadrift Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertsbay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Cost reflective and Lambertsbay 80% complete. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Graafwater 100% complete and Lambertsbay 80% complete. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers has been referred to the office of the MM for final decision. Reviewed with Final budget 2023-2024 Do
Handheld meter devices to be purchased to improve billing integrity Manager Revenue & Accountant Budget and Reporting 30-Jun-23 Provision made with adjustment budget. Handheld meter have been procured. Delivered in June 2023.	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing a terrification of all services and service connection points Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Illegal usage of electricity in informal settlements to be miligated. Industrial effluent program to be implemented	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Chief Financial Officer & Manager Revenue Accountant Service Charges, Manager Revenue Manager Protection Services Manager Protection Services Manager Town Planning & Chief Clerk Service Charges Manager Town Planning & Chief Clerk Service Charges Manager PMU & Manager Rural Development	31-May-23 30-Jun-23 Quarterly 30-Jun-23 30-Jun-23 30-Jun-23 Quarterly 30-Jun-23 31-May-23 31-May-23 31-May-23 Monthly Monthly 28-Feb-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this value water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Oragonia Oragon
	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Illegal usage of electricity in informal settlements to be mitigated. Industrial effluent program to be implemented Revenue enhancement to be done for resorts	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Accountant Service Charges, Manager Revenue Accountant Service Charges, Manager Revenue Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Protection Services Chief Financial Officer & Manager Revenue Manager Town Planning & Chief Clerk Service Charges Manager Town Planning & Chief Clerk Service Charges Manager Fortice Technical Services Manager PMU & Manager Rural Development Manager PMU & Manager Rural Development Manager Revenue	31-May-23 30-Jun-23 Ouarterly 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 31-May-23 31-May-23 31-May-23 Monthly Monthly Monthly Monthly 22-Feb-23 30-Jun-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this value water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertshay 80% complete. Ongoing. Appeal Board hearings completed.SVI batch 1 and SVI batch 2 completed. Ongoing Ongoing. Appeal Board hearings completed.SVI batch 1 and SVI batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadrift holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadriff Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertshay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for compilation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete, Graafwater 100% complete and Lambertshay 80% complete. Cost reflective traiff study has been completed for Water, sanitation & electricity. Cost reflective tariffs for water has been implemented. Sanitation has been put on hold until revenue enhancement is completed. Electricity to be implemented in new (2023-2024) financial year. Property Rates remodelling has been implemented. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are reported. The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The Specifications committee has been referred to the office of the MM for final decisio
	with incremental improvements year	Physical verification of unreadable meters, meters to be replaced Performing a verification of all services and service connection points Perform supplementary valuations on a quarterly basis Performing debtor data analysis and cleansing Performing a complete indigent verification process Conducting on-site water demand management and loss control Analysing electricity losses and draft a loss control program Engage in meter replacement program (Water and electricity) Apply cost-reflective tariff modelling Establish teams to verify and resolve existing issues identified with the revenue enhancement Process for repair and replacement of faulty prepaid meters inefficient, the process should be improved. Turnaround time to be reduced Formal tender process to be followed to appoint a service provider to realise revenue from traffic fines Tariffs on penalties and fines to be reviewed Regular inspections to be done and occupation certificates to be issued by building control to finance to bill the correct services to the account. Illegal usage of electricity in informal settlements to be mitigated. Industrial effluent program to be implemented Revenue enhancement to be done for resorts Controls to be reviewed and tightened around cash and the existing booking system Handheld meter devices to be purchased to improve billing integrity	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges Manager Revenue & Property Rates and Valuations Officer Manager Revenue & Accountant Service Charges Accountant Credit Control & Debt Collection Manager Revenue, Accountant Service Charges and Water Manager Manager Electro Technical Services, Manager Revenue, Accountant Service Charges, Accountant Budget & Reporting Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Accountant Service Charges, Manager Revenue Accountant Service Charges, Manager Revenue Accountant Service Charges, Manager Revenue Managers Revenue, ElectroTechnical & Water & Accountant Service Charges Manager Forten Service Charges, Manager Revenue Manager Town Planning & Chief Clerk Service Charges Manager Frown Planning & Chief Clerk Service Charges Manager Flectro Technical Services Manager Revenue & Manager Revenue Manager Revenue & Manager Revenue Manager Revenue & Manager Revenue Manager Revenue & Accountant Budget and Reporting	31-May-23 30-Jun-23 Ouarterly 30-Jun-23 Ongoing Ongoing Ongoing 30-Jun-23 31-May-23 31-May-23 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23	identification completed. Meters has been bought and delivered. List has been completed and has been sent to Technical Department for installation. For this value water meter replacement Citrusdal is 75% complete, Clanwilliam 80% complete, Graafwater 90% complete and Lambertshay 80% complete. Ongoing, Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing, Appeal Board hearings completed.5V1 batch 1 and 5V1 batch 2 completed. Ongoing R 500 000 has been secured as part as the Municipal Water Resiliance Grant from DLG for the repair of Wadriff holding reservoir. In addition the Municipality submitted a application for funding to repair the Wadriff Balancing reservoir. Both of these reservoirs has major leakages which accounts for a significant portion of water losses within the Lambertshay water supply system. The municipality is current in the design and tender phase of these two projects. Consultant appointed for complation of water master plan. This will assist in better management of department and water losses. Loss control program to be completed end of June 2023 Electricity meters are replaced as faulty meters are reported. Prepaid meters to be installed for conventional customers. Water meter replacement underway and being installed. Citrusdal 90% complete, Clanwilliam 80% complete. Graafwater 100% complete and Lambertshay 80% complete. Cost reflective riff study has been completed for Water, sanitation & electricity. Cost reflective tariffs for water has been implemented. Sanitation has been put on hold until revenue enhancement is completed. Electricity to be implemented in new (2023-2024) financial year. Property Rates remodelling has been implemented. Ongoing - Updated monthly on financial system Meters are replaced as faulty meters are are reported. The Municipality has initiated the procurement process for appointing a service provider in order to issue speed camera fines. The Specifications committee has been held and the tender has been advertised. The BEC was hel

		Customer Care		
	Improve community access points	Manager Revenue & Accountant Service Charges	Ongoing	Ongoing
l	Improve community access points Implement a customer service call centre	Manager Administration & Manager Revenue	Implemented	Functional
Realistic debtors' collection rate	- Jeffic contents	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges &	implemented	· ************************************
with incremental improvements year on year	Set benchmarks for activities relating to complaints	Customer Care Clerk	30-Jun-23	Ongoing
	Set service level standards for customer responses	Manager Revenue, Accountant Service Charges & Chief Clerk Service Charges & Customer Care Clerk	30-Jun-23	Done for 2022-2023 Financial year. Reviewed with Final Budget
	Pillar 4: Cre	ditors payment rates that ensure that all fixed obligations, including objectives for	bulk purchases, are me	
Creditors payment rates that ensure	Daily management of cash-flow with weekly reporting	Chief Financial Officer, Manager Revenue & Accountant Expenditure	Ongoing	Done on a daily basis - ongoing
that all fixed obligations, including	Review long-term debt and restructure where economic benefits can be attained	Chief Financial Officer	Ongoing	To be reviewed with adjustment budget
	Pil	lar 5: Ring fencing of conditional grants and ensuring that conditional grant fundin	g is cash backed	
Ring fencing of conditional grants				
and ensuring that conditional grant	All Carrier and the second of	Strife	04 4 22	Where the Municipality acts as agents, discussions should be held with department to make payments directly to service
funding is cash backed	All future payments to be made directly to the service providers.	Chief Financial Officer Pillar 6: Other Measures	01-Apr-23	providers
	Draft an Audit action plan to address outstanding audit findings	Internal Auditor	30-Nov-22	Audit was concluded in the second week of December. OPCAR completed.
	Implement 2022/23 Audit Plan (OPCAR)	Internal Auditor	30-Jun-23	80% of the OPCAR 2022/2023 is complete - 20% work in progress
l l				Completed. The risk register is monitored on a quarterly basis and presented to Risk Management Committee on a quarterly
Financial Controls	Perform Risk analysis of municipality and implement risk management system	Risk Officer	30-Nov-22	basis.
	Revise and implement internal systems of control to mitigate financial risks identified	Internal Auditor	30-Jun-23	Ongoing - Process remains ongoing
<u> </u>	Develop Standard operating Procedure Manuals for all audit cycles	Municipal Manager & Directors	30-Jun-23	To be completed by 30 June 2023
.	Review and update Asset Register.	Accountant Assets	31-Aug-23	Monthly(Asset Import - Reconcilliation between GL & Asset Register) Done for June 2023
1				L
	Perform assessment of the useful life of all infrastructure assets and GPS reference.	Accountant Assets	31-Aug-23	The assessment has beeen completed, the information will be updated annually with unbundling of the infrastructure assets
	Draft Review and implement Asset Procedure Manual.	Accountant Assets	30-Jun-23	Ongoing
	Draft asset maintenance plans for all asset categories. Perform a municipal strategic asset assessment programme.	Director Technical Services & Accountant Assets Chief Financial Officer & Accountant Assets	30-Jun-23 30-Jun-23	Ongoing
<u> </u>	Perform a municipal strategic asset assessment programme.	Chief Financial Officer & Accountant Assets	30-Jun-23	Ongoing Appointments were made to update master plans. Meetings has been held with consultants. SDF to be completed by 30 June
.				2023. The master plan for solid waste has ben received and will go out on a public participation process. The Water and
Asset Management				Waste Water Master plan is expected to be received in February 2023, after which it also has to go out on a public
.		Manager Water and Sanitation, Manager Civil Services, Manager Town Planning &		participation process. The technical directorate will communicate with the service provider with regards to the appointment
.	Update master plans for all Infrastructure assets.	Manager Solid Waste	31-Mar-23	for the roads master plan.
.		-		The asset department is currently busy with the reconciliation of the asset register and the Cape Farming mapping system. To
.	Perform a land audit to identify all municipal assets.	Manager Administration & Accountant Assets	Ongoing	be completed by end of 31 August 2023.Land Audit to be done in 23/24 Fin Year by external supplier.
1				The asset department is currently busy with the reconciliation of the asset register and the Cape Farming mapping system. To
	Perform performance assessment of all municipal properties.	Manager Administration & Accountant Assets	Ongoing	be completed by end of 31 August 2023.Land Audit to be done in 23/24 Fin Year by external supplier.
	Draft a municipal asset management strategy inclusive of a performance and disposal framework.	Chief Financial Officer & Accountant Assets	31-May-23	Asset Management Policy was aligned with the SCM policy and Asset Transfer Regulations
	To 1 1 - 1	I		le "
<u> </u>	Review SCM Delegations	Manager Supply Chain	30-Jun-23	Done annually
	Review and Implement electronic Contract Management system Review Supply Chain Management Policy	Manager Supply Chain	Implemented 31-May-23	Implemented for the current year Done annually
	Review Supply Chair Management Policy Review Supply Management Chair Structure	Manager Supply Chain Manager Supply Chain	30-Anr-23	Service provider in the process of reviewing the organogram
	Develop and centralise online Procurement and Record Management System with a document chec		Implemented	Implemented for the current year
	Organise training for all Bid Committees	Manager Supply Chain	30-Nov-22	Training by National Treasury scheduled for 15 June 2023 is postponed until further notice due to high demand.
	Develop standard operating procedures for all procurement cycles	Manager Supply Chain	Implemented	Implemented for the current year
	· · · · · · · · · · · · · · · · · · ·			
	Implement new staff regulations from 01 July 2023	Manager Human Resources	31-May-23	To be implemented in new financial year. Awareness campaigns held with all staff.
1				Department Local Government to assist with new staff establishment. Estimated implementation will be 2023-24 financial
	Finalize placement of staff	Manager Human Resources	30-Apr-23	year.
<u> </u>	Draft and amend Job descriptions	Manager Human Resources	30-Apr-23	Amended as duties changes
.	Send post/Job description for job evaluation	Manager Human Resources	Quarterly	Done on quarterly basis if applicable.
Strategic Leadership, Institutional	Fill critical vacancies – Municipal Manager, Director Engineering Services, Director Finance and key			Advertisement placed for MM, CFO and Director Technical Services. Recruitment process for MM and CFO concluded.
Stabilisation and Transformation	management staff Review all organizational policies processes and procedures (across the entire organization and	Municipal Manager & Manager Human Resources	30-Jun-23	Awaiting Council Decision. Interviews for Director Support Services completed. Position for DTS will be readvertised.
.	have a register of policies)	Municipal Manager & Directors	31-Mar-23	Done annually
1			3± WIGI-23	
1	Review archiving and record keeping	Manager Administration	31-May-23	Audit report to be submitted to DCAS in order to apply for funding in assistance with record management and archive system
	Staffing of Budget and Treasury Office organogram with suitably qualified and experienced staff	Chief Financial Officer	31-May-23	Current review of organogram in progress.
	Capacitating and skills development of finance department staff	Chief Financial Officer	Ongoing	Ongoing
	Review IT infrastructure and develop and implement IT infrastructure replacement policy.	Manager ICT	31-Oct-22	Policy in place.
	Establish and institutionalise an IT Steering committee.	Manager ICT	30-Sep-22	New TOR signed, meeting to be held in June 2023.
Accounting, IT and data	Control of		20	Working committee established in June 2023. TOR done. Roadmap completed for mSCOA challenges. Meeting with relevent
	Establish mSCOA Steering / Working Committee and monitor implementation of the reforms.	Manager Revenue, Manager ICT & Accountant Budget & Financial Reporting	30-Jun-23	staff on 30 June 2023.
	Review all computer based programs and implement management monitoring and support systems.	Manager ICT	30-Jun-23	To be reviewed with Draft budget, in-house interim monitoring solution will be imlemented by ICT Manager. Monitoring tool implemented but not yet rolled out to all devices / Computers
	эуэленэ.	Internation of the state of the	30-Jun-23	implemented dut not yet rolled out to all devices / computers
	Review and calculate short term liabilities	Chief Financial Officer	28-Feb-23	Reviewed with adjustment budget
i '	Review and calculate short term habilities Review and calculate long term liabilities	Chief Financial Officer	28-Feb-23	Reviewed with adjustment budget
Liability Management	Review and disclose all contingent liabilities	Manager Legal Services, Manager Internal Audit	31-Aug-23	Done on an annual basis
	Engage with creditors to discuss/agree repayment/payment dates/ plans/arrangements	Chief Financial Officer & Accountant Expenditure	30-Jun-23	Ongoing, arrangement with ESKOM in place. Municipality also in the process of applying for the debt relief.
	Draft repayment plans for liabilities and enter into arrangements with creditors	Chief Financial Officer & Accountant Expenditure	30-Jun-23	Ongoing
		Communication and Intergovernmental Relations Senior Officer & Manager		
	External communication to clients to encourage payment of accounts	Revenue, Accountant Service Charges & Chief Clerk Service Charges	Monthly	Done for June 2023
Communication	External communication to clients to encourage payment of accounts	Revenue, Accountant Service Charges & Chief Clerk Service Charges Communication and Intergovernmental Relations Senior Officer & Manager	Monthly	Done for June 2023
Communication		Revenue, Accountant Service Charges & Chief Clerk Service Charges Communication and Intergovernmental Relations Senior Officer & Manager Revenue, Accountant Credit Control & Debt Collection & Chief Clerk Service		
Communication	External communication to clients to encourage payment of accounts External communication to encourage indigent customers to apply for the subsidy Internal communication to employees to encourage cost containment	Revenue, Accountant Service Charges & Chief Clerk Service Charges Communication and Intergovernmental Relations Senior Officer & Manager	Monthly 31-May-23 Monthly	Done for June 2023 Done for 2022-23 financial year and done for 2023-24 financial year Ongoing

Figure 4: Progress on Budget Funding Plan

1.3.3 Material variances from SDBIP

None

1.3.4 Remedial or Corrective Steps

No steps need to be taken.

1.4 In-year Budget Statement Tables

As per section 9 of the MBRR Schedule C attachment, the in-year budget statement tables must consist of the tables in the Attachments to this Schedule, namely -

- (a) Table C1 s71 Monthly Budget Statement Summary
- (b) Table C2 Monthly Budget Statement Financial Performance (standard classification)
- (c) Table C3 Monthly Budget Statement Financial Performance (revenue and expenditure by municipal vote)
- (d) Table C4 Monthly Budget Statement Financial Performance (revenue and expenditure)
- (e) Table C5 Monthly Budget Statement Capital Expenditure (municipal vote, standard classification and funding)
- (f) Table C6 Monthly Budget Statement Financial Position
- (g) Table C7 Monthly Budget Statement Cash Flow

Section 11 states that Supporting information, charts and explanations of trends anomalies must be presented for each table where such presentation will assist with understanding the information contained in the tables.

Table 4: C1 Monthly Budget Statement Summary

WC012 Cederberg - Table C1 Monthly B	2021/22		,		Budget Year	2022/23			
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands		_						%	
Financial Performance									
Property rates	52 404	67 173	70 103	5 126	70 369	70 103	266	0%	70 103
Service charges	172 313	183 898	167 517	15 124	166 335	167 517	(1 183)	-1%	167 517
Investment revenue	750	634	1 677	209	1 893	1 677	216	13%	1 677
Transfers and subsidies	96 033	94 193	102 416	3 166	85 290	102 416	(17 126)	-17%	102 416
Other own revenue	24 115	39 099	31 163	1 864	21 281	31 163	(9 882)	-32%	31 163
Total Revenue (excluding capital transfers and contributions)	345 615	384 997	372 876	25 488	345 167	372 876	(27 709)	-7%	372 876
Employee costs	132 380	120 562	130 492	9 611	126 444	130 492	(4 049)	-3%	130 492
Remuneration of Councillors	5 000	5 173	6 057	481	5 697	6 057	(359)	-6%	6 057
Depreciation & asset impairment	26 850	28 151	27 236	1 879	26 141	27 236	(1 095)	-4%	27 236
Finance charges	12 206	11 778	16 242	1 834	15 606	16 242	(635)	-4%	16 242
Inventory consumed and bulk purchases	102 612	111 823	107 039	15 830	97 717	107 039	(9 322)	-9%	107 039
Transfers and subsidies	244	1 030	380	-	358	380	(22)	-6%	380
Other expenditure	105 573	116 911	117 491	11 542	90 857	117 491	(26 634)	-23%	117 491
Total Expenditure	384 866	395 428	404 936	41 177	362 821	404 936	(42 115)	-10%	404 936
Surplus/(Deficit)	(39 251)	(10 431)	(32 060)	(15 689)	(17 654)	(32 060)	14 406	-45%	(32 060)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	45 632	58 400	51 413	12 418	29 024	51 413	(22 389)	-44%	51 413
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)									
	3 324	_		_	_				_
Surplus/(Deficit) after capital transfers &	9 705	47 969	19 353	(3 271)	11 370	19 353	(7 983)	-41%	19 353
contributions									
Share of surplus/ (deficit) of associate	-	-	-	- (2.25.1)	-	-			-
Surplus/ (Deficit) for the year	9 705	47 969	19 353	(3 271)	11 370	19 353	(7 983)	-41%	19 353
Capital expenditure & funds sources									
Capital expenditure	53 247	70 530	62 952	13 075	32 802	62 952	(30 150)	-48%	62 952
Capital transfers recognised	45 632	58 400	51 413	12 418	29 023	51 413	(22 390)	-44%	51 413
Borrowing	150	8 600	-	-	-	-	-		-
Internally generated funds	7 464	3 530	11 539	657	3 779	11 539	(7 760)	-67%	11 539
Total sources of capital funds	53 247	70 530	62 952	13 075	32 802	62 952	(30 150)	-48%	62 952
Financial position									
Total current assets	66 544	40 445	42 108		51 373				42 108
Total non current assets	734 370	818 457	770 086		741 906				770 086
Total current liabilities	133 517	118 393	123 165		111 250				123 165
Total non current liabilities	91 674	111 650	93 953		94 937				93 953
Community wealth/Equity	575 723	628 859	595 076		587 093				595 076
Cash flows									
Net cash from (used) operating	52 036	69 830	54 623	(10 371)	36 496	54 623	18 127	33%	54 623
Net cash from (used) investing	(44 878)	(70 530)	(62 894)	(13 480)	(33 677)	(62 894)	(29 217)	46%	(62 894)
Net cash from (used) financing	(5 093)	4 162	(3 516)	(391)	(3 330)	(3 516)	1	5%	(3 516
Cash/cash equivalents at the month/year end	11 815	3 746	28	- 1	11 304	28	(11 276)	-40001%	28
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis	***************************************			***************************************					
Total By Income Source	15 819	8 171	6 697	4 673	4 433	3 993	23 362	65 828	132 976
Creditors Age Analysis	•					, .			
Total Creditors	14 250	1 394	348	193	440	119	213	-	16 957
				. 30					

Table 5: C2 Statement of Financial Performance (Functional Classification)

WC012 Cederberg - Table C2 Monthly	Budget S		rinancial Pe	rtormance	tunctional			ine		
Description	D	2021/22	0-1-11	Adlinated	M 41-1	Budget Year 2		VTD	VTD	F. II V
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1	Outcome	Buuget	Duuget	actuai		buuget	variance	%	1 Olecasi
Revenue - Functional										
Governance and administration		115 629	90 518	99 616	6 853	97 971	99 616	(1 644)	-2%	99 616
Executive and council		49 959	10 129	10 129	_	10 129	10 129	(,	1 270	10 129
Finance and administration		65 670	80 389	89 486	6 853	87 842	89 486	(1 644)	-2%	89 486
Internal audit		-	-	-	-	0,012	-	(1011)	270	-
Community and public safety		41 386	56 990	62 795	2 566	24 406	62 795	(38 389)	-61%	62 79
Community and social services		5 537	7 606	11 122	2 298	10 697	11 122	(425)	-4%	11 12
Sport and recreation		3 856	3 250	2 830	93	2 966	2 830	136	5%	2 830
Public safety		8 793	20 793	10 785	51	887	10 785	(9 898)	-92%	10 78
Housing		23 200	25 340	38 057	124	9 855	38 057	(28 202)	-74%	38 05
Health		25 200	25 540	- 30 037	-		-	(20 202)	-1470	30 00
Economic and environmental services		9 432	9 863	14 501	608	12 785	14 501	(1 716)	-12%	14 501
Planning and development		2 684	2 979	2 311	114	2 474	2 311	162	7%	2 31
Road transport		6 748	6 884	12 190	494	10 312	12 190	(1 878)	-15%	12 190
Environmental protection		0 740	0 004	12 130	434	10 312	12 130	(1070)	-13/0	12 130
Trading services		228 124	286 026	247 378	27 880	239 029	247 378	(8 349)	-3%	247 378
		133 391	161 556	146 192	22 781	140 769	146 192	(5 423)	-4%	146 192
Energy sources		56 450	65 428	51 665	22 761	48 246	51 665	(3 419)	-7%	51 66
Water management		21 103	35 009	25 035	1 522	25 541	25 035	506	2%	25 035
Waste water management		17 179	24 033	25 035	1 197	25 541	25 035		0%	1
Waste management		17 179	24 033	24 485	1 197	24 4/3	24 485	(12)	0%	24 485
Other	2		440.007	404.000		074404	404.000	(50,000)	400/	404.000
Total Revenue - Functional		394 570	443 397	424 289	37 906	374 191	424 289	(50 098)	-12%	424 289
Expenditure - Functional										
Governance and administration		111 432	105 888	124 625	13 173	112 905	124 625	(11 721)	-9%	124 625
Executive and council		12 693	11 895	12 825	981	11 936	12 825	(890)	-7%	12 825
Finance and administration		97 714	92 911	110 736	12 115	99 939	110 736	(10 797)	-10%	110 736
Internal audit		1 025	1 082	1 064	76	1 030	1 064	(34)	-3%	1 064
Community and public safety		65 938	76 866	70 048	2 945	52 231	70 048	(17 817)	-25%	70 048
Community and social services		9 483	9 071	11 380	761	8 429	11 380	(2 950)	-26%	11 380
Sport and recreation		13 141	12 497	12 766	1 021	11 957	12 766	(809)	-6%	12 766
Public safety		18 743	28 421	19 961	845	19 563	19 961	(397)	-2%	19 96 ⁻
Housing		24 570	26 877	25 941	317	12 281	25 941	(13 660)	-53%	25 94 ⁻
Health		-	-	-	-	- 1	-	-		-
Economic and environmental services		22 903	26 053	24 668	2 110	24 332	24 668	(336)	-1%	24 668
Planning and development		8 561	11 004	10 047	965	10 137	10 047	90	1%	10 04
Road transport		14 342	15 049	14 620	1 145	14 195	14 620	(425)	-3%	14 620
Environmental protection		_	-	_	_		-	_		-
Trading services		184 593	186 621	185 595	22 949	173 354	185 595	(12 242)	-7%	185 59
Energy sources		113 221	122 670	115 779	16 360	106 959	115 779	(8 820)	-8%	115 779
Water management		32 590	29 886	32 524	2 908	30 240	32 524	(2 284)	-7%	32 52
Waste water management		19 537	18 651	20 190	1 971	19 418	20 190	(772)	-4%	20 19
Waste management		19 244	15 414	17 102	1 710	16 736	17 102	(366)	-2%	17 10
Other		-	_	_	_		_	-		_
Fotal Expenditure - Functional	3	384 866	395 428	404 936	41 177	362 821	404 936	(42 115)	-10%	404 93

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading

services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

Table 6: C3 Financial Performance (Revenue and Expenditure by Municipal Vote)

Vote Description		2021/22				Budget Year 2			,	
	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue by Vote	1									
Vote 1 - Executive and Council		49 959	10 129	10 129	-	10 129	10 129	-		10 129
Vote 2 - Office of Municipal Manager		39	-	-	-	- 1	-	-		-
Vote 3 - Financial Administrative Services		62 636	76 256	86 368	6 918	84 858	86 368	(1 510)	-1.7%	86 368
Vote 4 - Community Development Services		7 983	9 301	13 026	2 355	12 634	13 026	(392)	-3.0%	13 026
Vote 5 - Corporate and Strategic Services		547	2 437	902	(224)	877	902	(26)	-2.8%	902
Vote 6 - Planning and Development Services		2 684	2 979	2 611	215	2 632	2 611	20	0.8%	2 61
Vote 7 - Public Safety		12 467	24 836	14 450	302	4 682	14 450	(9 768)	-67.6%	14 450
Vote 8 - Electricity		133 391	161 556	146 192	22 781	140 769	146 192	(5 423)	-3.7%	146 192
Vote 9 - Waste Management		17 179	24 033	24 485	1 197	24 473	24 485	(12)	-0.1%	24 485
Vote 10 - Waste Water Management		21 103	35 009	25 035	1 522	25 541	25 035	506	2.0%	25 035
Vote 11 - Water		56 450	65 428	51 665	2 379	48 246	51 665	(3 419)	-6.6%	51 665
Vote 12 - Housing		23 200	25 340	38 057	124	9 855	38 057	(28 202)	-74.1%	38 057
Vote 13 - Road Transport		3 076	2 842	8 537	242	6 529	8 537	(2 008)	-23.5%	8 537
Vote 14 - Sports and Recreation		3 856	3 250	2 830	93	2 966	2 830	136	4.8%	2 830
Total Revenue by Vote	2	394 570	443 397	424 289	37 906	374 191	424 289	(50 098)	-11.8%	424 289
Expenditure by Vote	1									
Vote 1 - Executive and Council		7 667	7 620	8 698	670	8 165	8 698	(532)	-6.1%	8 698
Vote 2 - Office of Municipal Manager		13 737	15 304	14 145	1 494	13 999	14 145	(146)	-1.0%	14 145
Vote 3 - Financial Administrative Services		59 569	62 492	72 278	8 127	65 877	72 278	(6 401)	-8.9%	72 278
Vote 4 - Community Development Services		13 385	11 570	13 271	1 346	11 220	13 271	(2 051)	-15.5%	13 271
Vote 5 - Corporate and Strategic Services		22 665	19 073	24 643	2 212	22 094	24 643	(2 549)	-10.3%	24 643
Vote 6 - Planning and Development Services		9 621	6 959	8 763	949	8 695	8 763	(68)	-0.8%	8 763
Vote 7 - Public Safety		23 342	33 160	26 076	1 097	22 847	26 076	(3 229)	-12.4%	26 076
Vote 8 - Electricity		113 221	122 670	115 779	16 360	106 959	115 779	(8 820)	-7.6%	115 779
Vote 9 - Waste Management		19 244	15 414	17 102	1 710	16 736	17 102	(366)	-2.1%	17 10:
Vote 10 - Waste Water Management		18 260	17 088	18 607	1 677	17 968	18 607	(639)	-3.4%	18 60
Vote 11 - Water		32 590	29 886	32 524	2 908	30 240	32 524	(2 284)	-7.0%	32 52
Vote 12 - Housing		24 570	26 877	25 941	317	12 281	25 941	(13 660)	-52.7%	25 94
Vote 13 - Road Transport		13 852	14 817	14 342	1 289	13 781	14 342	(561)	-3.9%	14 34
Vote 14 - Sports and Recreation		13 141	12 497	12 766	1 021	11 957	12 766	(809)	-6.3%	12 76
Total Expenditure by Vote	2	384 866	395 428	404 936	41 177	362 821	404 936	(42 115)	-10.4%	404 930
Surplus/ (Deficit) for the year	2	9 705	47 969	19 353	(3 271)	11 370	19 353	(7 983)	-41.2%	19 353

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Council, Municipal Manager, Corporate Services, Financial Services and Engineering Services. Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

Table 7: C4 Financial Performance (Revenue and Expenditure)

Describethen	ا ا	2021/22				Budget Year 2				
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands						100			%	
Revenue By Source										
Property rates		52 404	67 173	70 103	5 126	70 369	70 103	266	0%	70 103
Service charges - electricity revenue		116 302	126 308	111 280	10 479	109 429	111 280	(1 851)	-2%	111 280
Service charges - water revenue		31 228	29 456	29 223	2 370	29 829	29 223	605	2%	29 223
Service charges - sanitation revenue		12 004 12 779	14 316 13 818	12 851 14 163	1 096 1 179	12 931 14 146	12 851 14 163	80 (17)	1% 0%	12 851 14 163
Service charges - refuse revenue						14 146 747		23	3%	
Rental of facilities and equipment Interest earned - external investments		829	437 634	724 1 677	60 209	1 893	724 1 677	23 216	13%	724 1 677
Interest earned - external investments Interest earned - outstanding debtors		750 4 288	4 006	10 153	936	9 835	10 153	(318)	-3%	10 153
Dividends received		4 200	4 000	10 155	930	9 033	10 100	(310)	-370	10 155
Fines, penalties and forfeits		9 181	20 800	10 856	531	1 447	10 856	(9 409)	-87%	10 856
Licences and permits		3	20 600	10 000	- 331	1 447	10 000	(9 409)	0%	10 000
Agency services		3 672	4 042	3 653	251	3 782	3 653	130	4%	3 653
Transfers and subsidies		96 033	94 193	102 416	3 166	85 290	102 416	(17 126)	-17%	102 416
Other revenue		5 465	7 812	4 807	86	5 467	4 807	661	14%	4 807
Gains		676	2 000	968	_	-	968	(968)	-100%	968
		345 615	384 997	372 876	25 488	345 167	372 876	(27 709)	-7%	372 876
Total Revenue (excluding capital transfers and contributions)								, ,		
Expenditure By Type										
Employee related costs		132 380	120 562	130 492	9 611	126 444	130 492	(4 049)	-3%	130 492
Remuneration of councillors		5 000	5 173	6 057	481	5 697	6 057	(359)	-6%	6 057
Debt impairment		26 777	38 846	39 026	5 596	39 026	39 026	-		39 026
Depreciation & asset impairment		26 850	28 151	27 236	1 879	26 141	27 236	(1 095)	-4%	27 236
Finance charges		12 206	11 778	16 242	1 834	15 606	16 242	(635)	-4%	16 242
Bulk purchases - electricity		93 891	103 638	94 837	13 924	87 094	94 837	(7 743)	-8%	94 837
Inventory consumed		8 721	8 185	12 202	1 906	10 624	12 202	(1 578)	-13%	12 202
•								` ′		
Contracted services		54 387	50 254	51 306	4 310	29 843	51 306	(21 463)	-42%	51 306
Transfers and grants		244	1 030	380	-	358	380	(22)	-6%	380
Other expenditure		23 544	25 811	26 248	1 636	21 988	26 248	(4 261)	-16%	26 248
Losses		865	2 000	910	_	-	910	(910)	-100%	910
Total Expenditure		384 866	395 428	404 936	41 177	362 821	404 936	(42 115)	-10%	404 936
Surplus/(Deficit)		(39 251)	(10 431)	(32 060)	(15 689)	(17 654)	(32 060)	14 406	(0)	(32 060
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		45 632	58 400	51 413	12 418	29 024	51 413	(22 389)	(0)	51 413
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-										
profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (in-kind - all)		3 324	-	-	_	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions		9 705	47 969	19 353	(3 271)	11 370	19 353			19 353
Taxation		_		_		-	-	-		-
Surplus/(Deficit) after taxation		9 705	47 969	19 353	(3 271)	11 370	19 353			19 353
Attributable to minorities		_	_	_	_	_	_			_
Surplus/(Deficit) attributable to municipality		9 705	47 969	19 353	(3 271)	11 370	19 353			19 353
					,					
Share of surplus/ (deficit) of associate	Ļ									_

The income and expenditure categories are classified by source and by type respectively.

Table 8: C5 Capital Expenditure (Municipal Vote, Functional Classification and Funding)

Vote Description	Ref	2021/22 Audited	Original	Adjusted	Monthly	Budget Year 2	YearTD	YTD	YTD	Full Year
·	1.0.	Outcome	Budget	Budget	actual	YearTD actual	budget	variance	variance	Forecast
thousands lulti-Year expenditure appropriation	2								%	
Vote 1 - Executive and Council		_	_	_	_	_	_	_		
Vote 2 - Office of Municipal Manager		_	_	_	_	-	_	_		
Vote 3 - Financial Administrative Services		_	_	_	_	_	_	_		_
Vote 4 - Community Development Services		_	_	_	_	_	_	_		_
Vote 5 - Corporate and Strategic Services		_	_	_	_	_	_	_		
Vote 6 - Planning and Development Services		2 699	2 471	7 032	242	5 709	7 032	(1 323)	-19%	7 0
Vote 7 - Public Safety		_		- 002	_	-	-	(.020)	1070	
Vote 8 - Electricity		47	_	_	_	_	_	_		
Vote 9 - Waste Management			_	_	_	_	_	_		
Vote 10 - Waste Water Management		4 795		_			_			
Vote 11 - Water		17 800	13 215	131		600	131	469	357%	1
		17 000	10 000	14 255	_	000	14 255	(14 255)	-100%	14 2
Vote 12 - Housing		-	10 000	14 200	_	-		(14 200)	-100%	14 2
Vote 13 - Road Transport		- 070	-	-	- (40)	-	-	- (40)	4000/	
Vote 14 - Sports and Recreation	4.7	870		40	(40)	- 0.040	40	(40)	-100%	24.4
otal Capital Multi-year expenditure	4,7	26 211	25 686	21 459	202	6 310	21 459	(15 149)	-71%	21 4
ingle Year expenditure appropriation	2									
Vote 1 - Executive and Council		=	-	-	-	-	-	-		
Vote 2 - Office of Municipal Manager		-	-	-	-	-	-	-		
Vote 3 - Financial Administrative Services		1	350	360	42	42	360	(318)	-88%	3
Vote 4 - Community Development Services		150	2 139	4 680	1 677	4 361	4 680	(320)	-7%	4 6
Vote 5 - Corporate and Strategic Services		396	480	520	237	247	520	(273)	-52%	5
Vote 6 - Planning and Development Services		-	17	19	2	16	19	(3)	-15%	
Vote 7 - Public Safety		475	-	700	-	-	700	(700)	-100%	7
Vote 8 - Electricity		15 355	26 880	24 442	10 725	21 226	24 442	(3 216)	-13%	24 4
Vote 9 - Waste Management		2 849	1 105	2 604	-	3	2 604	(2 601)	-100%	26
Vote 10 - Waste Water Management		173	10 225	615	31	262	615	(353)	-57%	6
Vote 11 - Water		4 611	2 689	6 766	140	176	6 766	(6 591)	-97%	67
Vote 12 - Housing		1 289	-	335	(10)	117	335	(218)	-65%	3
Vote 13 - Road Transport		-	960	451	29	43	451	(408)	-90%	4
Vote 14 - Sports and Recreation		1 736	-			-				
otal Capital single-year expenditure	4	27 036	44 844	41 493	12 873	26 493	41 493	(15 000)	-36%	41 4
otal Capital Expenditure	ļ	53 247	70 530	62 952	13 075	32 802	62 952	(30 150)	-48%	62 9
apital Expenditure - Functional Classification										
Governance and administration		397	830	880	279	289	880	(591)	-67%	8
Executive and council		-	-	-	-	-	-	-		
Finance and administration		397	830	880	279	289	880	(591)	-67%	8
Internal audit		-	-	-	-	-	-	-		
Community and public safety		4 520	12 139	20 011	1 626	4 478	20 011	(15 533)	-78%	20 0
Community and social services		150	2 139	4 680	1 677	4 361	4 680	(320)	-7%	46
Sport and recreation		2 606	-	40	(40)	-	40	(40)	-100%	
Public safety		475	-	700	-	-	700	(700)	-100%	7
Housing		1 289	10 000	14 590	(10)	117	14 590	(14 473)	-99%	14 5
Health		-	-	-	-	-	-	-		
Economic and environmental services		2 699	3 449	7 503	274	5 769	7 503	(1 734)	-23%	7 5
Planning and development		2 699	2 489	7 051	245	5 725	7 051	(1 326)	-19%	7 0
Road transport		-	960	451	29	43	451	(408)	-90%	4
Environmental protection		-	-	-	-	-	-	-		
Trading services		45 630	54 113	34 559	10 896	22 267	34 559	(12 292)	-36%	34 5
Energy sources		15 402	26 880	24 442	10 725	21 226	24 442	(3 216)	-13%	24 4
Water management		22 411	15 903	6 898	140	776	6 898	(6 122)	-89%	68
Waste water management		4 968	10 225	615	31	262	615	(353)	-57%	6
Waste management		2 849	1 105	2 604	-	3	2 604	(2 601)	-100%	26
Other	-	-	-	-		-	-			
otal Capital Expenditure - Functional Classification	3	53 247	70 530	62 952	13 075	32 802	62 952	(30 150)	-48%	62 9
unded by:										
National Government		45 632	48 400	32 640	12 418	29 019	32 640	(3 621)	-11%	32 6
Provincial Government		_	10 000	18 773	_	4	18 773	(18 769)	-100%	18 7
District Municipality		_	_	-	_	_	_			
Transfers and subsidies - capital (monetary allocations)	1									
(National / Provincial Departmental Agencies, Households,										
Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)										
		45.000	-	-			-	-	4401	
Transfers recognised - capital		45 632	58 400	51 413	12 418	29 023	51 413	(22 390)	-44%	51 4
							-	_		
Borrowing Internally generated funds	6	150 7 464	8 600 3 530	11 539	657	3 779	11 539	(7 760)	-67%	11 5

Table C5 consists of three distinct sections:

• Appropriations by vote:

- Which are the budget allocations that are approved by Council in the annual and adjustment budgets (similar to the expenditure by vote in Table C3)
- If any of these annual budgets (either for Council as a whole or any individual vote) are overspent then unauthorised expenditure will have occurred. There was no unauthorised expenditure on any vote.

Standard classification:

Similar to Table C2 this portion reflects the capital budget in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions.

• Funding portion:

- This section reflects how the capital budget has been funded by the different sources of capital revenue.
- It is very important that national government grants are fully spent by year end otherwise they will have to be repaid to the national revenue fund.
- Provincial grants should also be utilised but should any unspent portion remain then the provincial departments do not at this time require repayment.

Table 9: C6 Financial Position

WC012 Cederberg - Table C6 Monthly Budget	State	ment - Fina	ncial Position	on - M12 Ju	ıne	
		2021/22		Budget Ye	ear 2022/23	
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets		0.050	0.740	00	(44.400)	00
Cash		3 258	3 746	28	(11 180)	28
Call investment deposits		8 557	-	-	22 484	-
Consumer debtors		34 657	27 093	29 468	21 229	29 468
Other debtors		18 617	8 200	11 158	17 812	11 158
Current portion of long-term receivables		-	-	-	-	_
Inventory		1 454	1 406	1 454	1 029	1 454
Total current assets		66 544	40 445	42 108	51 373	42 108
Non current assets						
Long-term receivables		-	-	_	875	_
Investments		-	-	_	_	_
Investment property		74 398	76 953	74 345	74 345	74 345
Investments in Associate		-	-	_	-	_
Property, plant and equipment		658 928	740 666	694 849	665 643	694 849
Biological		_	_	_	_	_
Intangible		1 044	838	892	1 044	892
Other non-current assets		_	_	_	-	_
Total non current assets		734 370	818 457	770 086	741 906	770 086
TOTAL ASSETS		800 914	858 902	812 194	793 280	812 194
LIABILITIES						
Current liabilities						
Bank overdraft		_	_	_	_	_
Borrowing		459	4 648	1 956	3 311	1 956
Consumer deposits		2 637	2 738	2 749	2 917	2 749
Trade and other payables		118 781	96 705	103 713	92 775	103 713
Provisions		11 640	14 303	14 746	12 247	14 746
Total current liabilities		133 517	118 393	123 165	111 250	123 165
		***************************************				***************************************
Non current liabilities		7.050	47.407	0.400	4.400	0.400
Borrowing		7 652	17 407	2 429	1 189	2 429
Provisions		84 022	94 244	91 525	93 748	91 525
Total non current liabilities		91 674	111 650	93 953	94 937	93 953
TOTAL LIABILITIES		225 191	230 044	217 118	206 187	217 118
NET ASSETS	2	575 723	628 859	595 076	587 093	595 076
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		575 723	628 859	595 076	587 093	595 076
Reserves		_	_	_	_	_
TOTAL COMMUNITY WEALTH/EQUITY	2	575 723	628 859	595 076	587 093	595 076

Table 10: C7 Cash Flow

WC012 Cederberg - Table C7 Monthly Budget	State		Flow - M1	2 June						
		2021/22				Budget Year 2		·		·
Description	Ref	Audited Outcome	Original	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD	Full Year Forecast
R thousands	1	Outcome	Budget	Buaget	actuai		buaget	variance	variance %	Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		47 818	62 135	67 883	5 378	63 938	67 883	(3 945)	-6%	67 883
Service charges		157 164	170 975	160 039	16 113	166 818	160 039	6 778	4%	160 039
Other revenue		14 202	15 555	10 225	491	11 910	10 225	1 684	16%	10 225
Transfers and Subsidies - Operational		101 337	94 193	101 325	-	86 767	101 325	(14 558)	-14%	101 325
Transfers and Subsidies - Capital		45 632	58 400	46 628	-	34 077	46 628	(12 551)	-27%	46 628
Interest		710	634	1 677	209	1 893	1 677	216	13%	1 677
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(309 825)	(327 608)	(326 554)	(31 635)	(322 135)	(326 554)	(4 419)	1%	(326 554)
Finance charges		(4 758)	(3 425)	(6 221)	(928)	(6 413)	(6 221)	192	-3%	(6 221)
Transfers and Grants		(244)	(1 030)	(380)	_	(358)	(380)	(22)	6%	(380)
NET CASH FROM/(USED) OPERATING ACTIVITIES		52 036	69 830	54 623	(10 371)	36 496	54 623	18 127	33%	54 623
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		_	_	58	_	_	58	(58)	-100%	58
Decrease (increase) in non-current receivables		32	_	_	(405)	(875)	_	(875)	#DIV/0!	_
Decrease (increase) in non-current investments		_	_	_	-	-	_	-		_
Payments										
Capital assets		(44 910)	(70 530)	(62 952)	(13 075)	(32 802)	(62 952)	(30 150)	48%	(62 952)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(44 878)	(70 530)	(62 894)	(13 480)	(33 677)	(62 894)	(29 217)	46%	(62 894
CASH FLOWS FROM FINANCING ACTIVITIES						,				
Receipts Short term loans				_						
		-	- 8 600		-	-	-	-		_
Borrowing long term/refinancing Increase (decrease) in consumer deposits		- 221	210	- 210	- 18	280	- 210	- 70	34%	210
Payments		221	210	210	10	200	210	70	3470	210
Repayment of borrowing		(5 314)	(4 648)	(3 726)	(409)	(3 610)	(3 726)	(115)	3%	(3 726
NET CASH FROM/(USED) FINANCING ACTIVITIES		(5 093)	4 162	(3 516)	(391)	(3 330)	(3 516)	(115)	5%	(3 516)
						·			370	<u> </u>
NET INCREASE/ (DECREASE) IN CASH HELD		2 065	3 461	(11 787)	(24 243)	(511)	(11 787)			(11 787
Cash/cash equivalents at beginning:		9 750	285	11 815		11 815	11 815			11 815
Cash/cash equivalents at month/year end:		11 815	3 746	28		11 304	28			28

Table 11: SC9 Actuals and Revised Targets for Cash Receipts

Description	Ref						Budget Ye	ar 2022/23							Medium Term R enditure Frame	
R thousands	1	July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Outcome	Feb Outcome	March Outcome	April Outcome	May Outcome	June Budget	Budget Year 2022/23	Budget Year +1 2023/24	Budget Yea +2 2024/25
Cash Receipts By Source															ļ	
Property rates		3 823	6 034	4 402	7 998	5 161	6 107	4 545	5 330	4 868	4 514	5 777	5 378	63 938	64 869	67 78
Service charges - electricity revenue		11 689	10 866	9 686	11 112	7 871	8 457	8 620	8 356	8 543	8 615	8 992	9 561	112 368	132 470	142 36
Service charges - water revenue		2 640	2 447	893	2 476	1 646	2 267	1 932	2 352	2 155	2 439	2 611	3 290	27 148	24 553	25 65
Service charges - sanitation revenue		860	878	784	885	859	958	824	782	877	1 069	1 263	1 483	11 521	12 732	13 30
Service charges - refuse		933	1 035	835	488	535	1 016	927	873	2 014	1 127	1 295	1 558	12 635	12 527	13 09
Rental of facilities and equipment		51	94	71	(862)	954	54	37	57	94	67	70	60	747	456	47
Interest earned - external investments		86	155	164	23	214	107	130	142	173	38	451	209	1 893	662	69
Interest earned - outstanding debtors		25	(749)	2 347	370	1 424	1 277	(1 082)	1	(530)		537	223	3 146		-
Dividends received		_	(143)	2 041	-	- 1424	-	(1002)	211	(330)	(373)	- 557		3 140		
Fines, penalties and forfeits		75	87	80	96	70	72	73	107	99	- 76	80	531	1 447	3 263	3 26
Licences and permits		- 13	-	-	- 50	-	- 12	-	107	-	2	-	- 331	2	3 203	3 20
Agency services		200	473	411	333	327	235	416	331	343	200	261	251	3 782	4 219	4 40
Transfers and Subsidies - Operational		35 070	4 275	-	2 188	1 304	20 525	-10	3 792	19 613	_	201	201	86 767	81 903	93 50
Other revenue		(1 138)	194	609	1 961	72	(284)	252	395	1 256	995	1 969	(351)	5 931	8 570	9 14
Cash Receipts by Source		54 314	25 791	20 282	27 069	20 437	40 792	16 675	22 793	39 506	18 167	23 308	22 192	331 326	346 228	373 70
Other Cash Flows by Source													_			
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		8 696	-	-	1 831	8 696	131	-	3 711	11 013	-	-	-	34 077	46 223	48 18
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds on Disposal of Fixed and Intangible Assets		_	-	-	-	-	-	-	-	-	-	-	-	_	-	
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		_	-	-	-	-	-	-	-	-	-	-	-	_	3 400	
Increase (decrease) in consumer deposits		48	34	1	13	26	16	16	37	35	15	21	18	280	210	21
Decrease (increase) in non-current receivables		_	-	-	-	-	-	-	-	-	(38)	(432)	(405)	(875)	-	-
Decrease (increase) in non-current investments		_	-	-	-	-	-	-	-	_	_	_	-	_	-	_
Total Cash Receipts by Source		63 057	25 825	20 283	28 912	29 159	40 939	16 691	26 541	50 554	18 145	22 897	21 804	364 808	396 060	422 10
Cash Payments by Type													-			
Employee related costs		9 490	10 376	9 621	9 502	16 565	11 254	10 464	10 306	9 421	9 272	9 634	9 399	125 304	125 999	134 51
Remuneration of councillors		493	346	448	464	474	640	454	466	460	487	484	481	5 697	5 530	5 91
Interest paid		199	211	717	23	354	886	1 171	23	1 328	559	15	928	6 413	3 491	3 05
Bulk purchases - Electricity		28 947	9 926	12 973	15 597	4 776	12 246	4 938	5 403	5 454	6 340	8 083	14 420	129 104	144 598	157 51
Acquisitions - water & other inventory		19	656	1 230	1 037	1 168	358	737	894	1 093	789	829	1 388	10 198	8 481	8 86
Contracted services		277	8 116	3 282	1 483	1 459	1 132	1 500	3 077	2 193	541	2 474	4 310	29 843	23 818	30 27
Grants and subsidies paid - other municipalities		2	-	0 202	1 100	. 100		-	-	_ 100	-		- 1010	20010	200.0	
Grants and subsidies paid - other		_	_	3	6	_	_	281	_	_	69	_	_	358	1 075	1 12
General expenses		646	1 255	2 172	955	4 417	879	2 923	1 578	1 870	2 461	1 197	1 636	21 988	26 952	28 0
Cash Payments by Type		40 071	30 886	30 445	29 066	29 213	27 394	22 467	21 747	21 819	20 519	22 716	32 563	328 907	339 944	369 3
Other Cash Flows/Payments by Type													-			
Capital assets		_	484	392	1 549	1 219	1 449	2	3 764	4 240	3 351	3 278	13 075	32 802	50 799	48 51
Repayment of borrowing		95	61	1 118	(7)	744	(7)	(7)	49	1 166	(6)	(6)	409	3 610	4 874	4 8
Other Cash Flows/Payments		_	_	_	-	_	-	-	_	-	-	-	-	_	-	
Total Cash Payments by Type		40 166	31 430	31 956	30 608	31 177	28 836	22 462	25 560	27 225	23 863	25 989	46 047	365 319	395 617	422 7
NET INCREASE/(DECREASE) IN CASH HELD		22 891	(5 605)	(11 673)	(1 696)	}	12 103	(5 771)	981	23 329	(5 719)	(3 091)	(24 243)	(511)	443	(6
Cash/cash equivalents at the month/year beginning:		11 815	34 706	29 101	17 428	15 732	13 714	25 817	20 047	23 329 21 028	44 357	38 638	(24 243) 35 547	11 815	11 304	11.74
Osani osani osani sistemba si sie munisiryesi beginning.		34 706	29 101	17 428	15 732	13 714	25 817	20 047	20 047	44 357	38 638	35 547	11 304	11 304	11 747	11 12

This supporting table gives a detailed breakdown of information summarised in Table C7.

2 Part 2: Supporting Documentation

2.1 Debtors' Analysis

Table 12: SC3 Aged Debtors

Description							Budge	t Year 2022/23					
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	2 751	1 703	1 203	865	889	863	4 672	19 090	32 035	26 378		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	7 548	1 240	618	464	552	376	1 932	8 078	20 809	11 403		
Receivables from Non-exchange Transactions - Property Rates	1400	4 947	2 513	1 531	1 291	1 138	1 022	7 974	18 335	38 752	29 761		
Receivables from Exchange Transactions - Waste Water Management	1500	1 248	801	655	586	529	485	2 791	9 371	16 466	13 762		
Receivables from Exchange Transactions - Waste Management	1600	1 329	824	653	574	517	474	2 646	4 223	11 240	8 434		
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	65	65	65		
Interest on Arrear Debtor Accounts	1810	958	1 030	1 995	870	789	755	3 223	6 227	15 847	11 864		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-		
Other	1900	(2 962)	59	41	23	18	18	124	439	(2 239)	623		
Total By Income Source	2000	15 819	8 171	6 697	4 673	4 433	3 993	23 362	65 828	132 976	102 290	-	_
2021/22 - totals only		13 731	7 312	5 513	4 747	4 559	4 567	31 118	57 320	128 866	102 311		
Debtors Age Analysis By Customer Group													
Organs of State	2200	521	159	89	54	53	53	723	907	2 560	1 790		
Commercial	2300	7 718	1 875	1 735	1 272	1 063	1 039	6 924	22 701	44 326	32 999		
Households	2400	5 613	4 985	4 346	2 962	2 810	2 651	14 296	40 776	78 439	63 494		
Other	2500	1 967	1 152	527	385	506	251	1 420	1 444	7 652	4 006		
Total By Customer Group	2600	15 819	8 171	6 697	4 673	4 433	3 993	23 362	65 828	132 976	102 290	-	-

The outstanding debtors amount to R132. 976, accounting for an increase of R2.835 form May 2023. Of the total outstanding debtors, R97.616 million is over 120 days. R78.439 million (58.99%) of the outstanding amounts are owed by Households. Most of Cederberg's population falls within the low category income group, which lead to the high outstanding amount for this category. Stringent credit control measures are however applied. Electricity is cut every second week and a final list of accounts has been provided to the attorneys for collection.

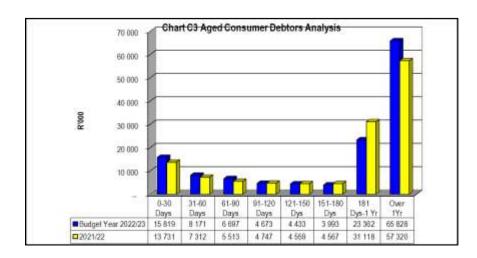


Figure 5: Aged Debtors Analysis

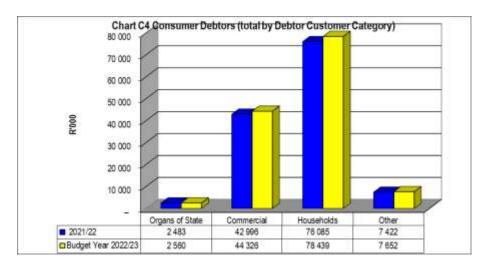


Figure 6: Consumer Debtors by Debtor Customer Category

2.2 Creditors' Analysis

Table 13: SC4 Aged Creditors

Description					Bu	dget Year 2022	/23				Prior year totals
R thousands	NT Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	for chart (same period)
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	11 739	-	-	-	-	-	-	-	11 739	45 342
Bulk Water	0200	- 1	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	- 1	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	- 1	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	- 1	-	-	-	-	-	-	-	_	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	1 534	818	226	159	51	-	183	-	2 970	-
Auditor General	0800	-	-	-	-	-	-	-	-	_	-
Other	0900	977	577	123	34	389	119	30	-	2 248	_
Total By Customer Type	1000	14 250	1 394	348	193	440	119	213	_	16 957	45 342

The Municipality's outstanding creditors at the end of June 2023 amount to R 16.957 million. The outstanding amounts due to Eskom have been accounted for under long term liabilities (Arrangements). The Municipality has a payment arrangement with ESKOM and pays the account in terms of the arrangement. Payment has been made in June 2023 in terms of the arrangement. It has also applied for the Municipal Debt Relief per Circular 124.

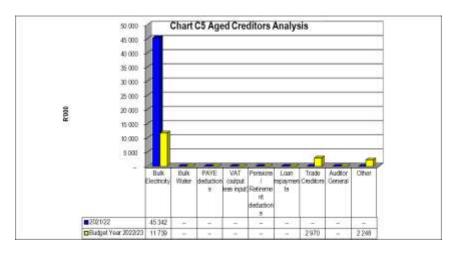


Figure 7: Aged Creditors Analysis

2.3 Investment Portfolio Analysis

Table 14: SC5 Investment Portfolio

WC012 Cederberg - Supporting Table SC5 M	Nonth	ly Budget S	tatement - i	nvestment	portfolio - l	M12 June								
Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital	Variable or Fixed interest rate		Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
Municipality												s		
Standard Bank Money Market Call Account		Yrs	Call Investment		Variable	8.00%				30 347	181	(10 273)	2 200	22 455 - - - - - -
Municipality sub-total										30 347		(10 273)	2 200	22 455
<u>Entities</u>														
														-
														-
														-
														_
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2									30 347	¢	(10 273)	2 200	22 455

The Municipality has one Call investment account with a balance of R 22.455 million at the end of June 2023. The purpose of the call account is to ring fence conditional grants.

2.4 Long Term Liabilities

REPORT TO FINANCE PORTFOLIO COMMITTEE

CEDERBERG MUNICIPALITY

SUMMARY OF EXTERNAL LOANS FOR JUNE 2023

	Ва	lance 01 June	Int	terest Capital	Rep	ayment June								Sinking
Borrowing Institition		2023		June 2023		2023	In	terest Paid		Received		Balance at 30 June 2023	Percentage	Funds
		R		R		R		R				R	%	R
ABSA (038-7230-0992)	R	739 184.03	R	-	R	-	R	-	R	-	R	739 184.03	19.19%	
ABSA (038-7230-0993)	R	1 659 637.83	R	-	R	412 791.21	R	18 557.20	R	-	R	1 246 846.62	32.37%	
ABSA (038-7230-0994)	R	785 801.84	R	-	R	166 553.19	R	4 290.58	R	-	R	619 248.65	16.08%	
ABSA (038-7230-0995)	R	905 043.97	R	-	R	172 133.05	R	10 516.57	R	=	R	732 910.92	19.03%	
STANDARD BANK (00-407-958)	R	-0.00	R	-	R	-	R	-	R	-	R	-0.00	0.00%	
Office Equipment - Printers Sky Metro	R	539 255.87	R	5 294.33	R	31 250.00	R	-	R	=	R	513 300.19	13.33%	
				•		•		•						
	R	4 628 923.54	R	5 294.33	R	782 727.45	R	33 364.35	R	-	R	3 851 490.41	100%	R -

Figure 8: Long Term Liabilities

2.5 Allocation and grant receipts and expenditure

Table 15: SC6 Transfers and Grant Receipts

WC012 Cederberg - Supporting Table SC6 Monthly	Budge	2021/22	t - transfers a	and grant re	ceipts - M1	12 June Budget Year 20	122/23			
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands RECEIPTS:	1,2								%	
	1,2									
Operating Transfers and Grants										
National Government:		67 214	73 048	70 147		69 132	69 132	-		70 147
Local Government Equitable Share		55 044	61 451	61 451	-	60 377	60 377	-		61 451
Finance Management		2 023	2 132	2 132	-	2 132	2 132	-		2 132
EPWP Incentive		1 755	1 359	1 359	-	1 359	1 359	-		1 359
Municipal Infrastructure Grant (PMU)		816	848	848	-	811	811	-		848
Municipal Infrastructure Grant (VAT)		2 022	2 145	1 467	-	1 474	1 474	-		1 467
Water Services Infrastructure Grant (VAT)	3	600	-	-	-	-	-	-		-
Integrated National Eelctrification Grant (VAT)		2 217	3 130	2 870	-	2 870	2 870	-		2 870
Regional Bulk Infrastructure Grant (VAT)		2 736	1 982	20	-	110	110	- -		20
								-		
Provincial Government:		30 084	21 145	31 239		17 636	17 636	-		31 239
PGWC Financial Management Capacity Building Grant		250	-	-	-	-	-	-		-
Transport Infrastructure Grant		-	95	95	-	-	-			95
Library Services: MRFG		5 302	5 408	5 408	-	5 408	5 408	-		5 408
Thusong Service Centre (Sustainability Operational Support)		150	150	150	-	150	150	-		150
CDW Support		151	152	152	-	152	152	-		152
Human Settlement Development Grant		21 728	15 340	23 417	-	9 909	9 909	-		23 417
Graduate Internship Grant		-	-	-	-	-	-	-		-
Municipal Capacity Building Grant		400	-	-	-	-	-	-		-
Financial Management Support Grant	١.	958	-	-	-	-	-	-		-
Public Employment Support Grant	4	1 100	-	-	-	-	-	-		-
Municipal Library Support Grant		45	-	-	-	-	-	-		-
Financial Management Capability Grant		-	-	1 058	-	1 058	1 058	-		1 058
Municipal Interventions Grant		-	_	359	-	359	359	-		359
Municipal Water Resilience Grant (VAT)		-	-	391	-	391	391 209	-		391 209
Loadshedding Relief Grant (Vat)		-	-	209	-	209	209	-		209
District Municipality:		_	_	_	_	-	_	-		_
None		_	_	_	_	_	_	-		-
								_		
Other grant providers:		_	_	-	_	_	-	-		_
None		-	-	-	-	-	-	-		-
								-		
Total Operating Transfers and Grants	5	97 298	94 193	101 386		86 767	86 767			101 386
Capital Transfers and Grants										
National Government:		50 507	48 400	29 062		29 686	29 686	-		29 062
Municipal Infrastructure Grant (MIG)		13 482	14 316	9 800	-	9 825	9 825	-		9 800
Water Services Infrastructure Grant		4 000	-	-	-	-	-	-		-
Integrated National Eelctrification Grant (INEG)		14 783	20 870	19 130	-	19 130	19 130	-		19 130
Regional Bulk Infrastructure Grant (RBIG)		18 243	13 215	131	-	731	731	-		131
Provincial Government:		160	10 000	18 646	_	4 391	4 391		ļ	18 646
Library Services MRF Capital		-	-	-	-	-	-	-		-
Municipal Drought Support		-	-	-	-	-	-	-		-
Municipal Library Support Grant (Capital)		160	-	-	-	-	-	-		-
Human Settlement Development Grant (Capital)		-	10 000	14 255	-	-	-	-		14 255
Municipal Interventions Grant (Capital)		-	-	391	-	391	391	-		391
Municipal Water Resilience Grant		-	-	2 609	-	2 609	2 609	-		2 609
Loadshedding Relief Grant		-	-	1 391	-	1 391	1 391	- -		1 391
District Municipality:		_	_	-	_	_	_	-		_
None		_	_	-	-	-	-	-		-
Other grant providers:		_	-	-	-	_	-	-		-
None		_	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	50 667	58 400	47 709	-	34 077	34 077	-		47 709
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	147 966	152 593	149 095		120 844	120 844	-		149 095

Table 16: SC7(1) Transfers and Grant Expenditure

WC012 Cederberg - Supporting Table SC7(1) Mont	nly Buc		ent - transfe	rs and grar	ıt expendit					
Description	Ref	2021/22 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2 YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands EXPENDITURE									%	
										
Operating expenditure of Transfers and Grants		20.007	70.040		0.504		70.000			70.000
National Government: Local Government Equitable Share		66 387 55 044	73 048 61 451	70 682 61 451	2 521	68 341 60 377	70 682 61 451	(2 341) (1 074)	-3.3% -1.7%	70 682 61 451
Finance Management		2 023	2 132	2 132	517	1 292	2 132	(840)	00.40/	2 132
EPWP Incentive		1 755	1 359	1 359	_	1 359	1 359	`-		1 359
Municipal Infrastructure Grant (PMU)		816	848	846	28	849	846	3	0.3%	846
Municipal Infrastructure Grant (VAT)		1 665	2 145	1 807	252	1 499	1 807	(309)		1 807
Water Services Infrastructure Grant (VAT)		377	-	197	-	5	197	(191)		197
Integrated National Eelctrification Grant (VAT)		2 037	3 130	2 870	1 724	2 870	2 870	0	0.0%	2 870
Regional Bulk Infrastructure Grant (VAT)		2 670	1 982	20	-	90	20	70	357.2%	20
Provincial Government:		29 647	21 145	31 735	645	16 949	31 735	(14 785)	-46.6%	31 735
PGWC Financial Management Capacity Building Grant		96	-	250	_	250	250	_		250
Transport Infrastructure Grant		0	95	95	_	-	95	(95)	-100.0%	95
Library Services: MRFG		5 302	5 408	5 408	211	5 408	5 408	-		5 408
Thusong Service Centre (Sustainability Operational Support)		138	150	150	149	149	150	(1)	-0.7%	150
CDW Support		72	152	231	27	115	231	(116)	-50.3%	231
Human Settlement Development Grant		21 728	15 340	23 417	134	9 719	23 417	(13 698)	-58.5%	23 417
Graduate Internship Grant		39	-	-	-	-	-	-		-
Municipal Capacity Building Grant		-	-	-	-	-	-	-		-
Financial Management Support Grant		1 259	-	-	-	-	-	-		-
Public Employment Support Grant		1 010	-	90 77	17	90	90	- (00)	-90.1%	90 77
Municipal Library Support Grant Financial Management Capability Grant		2	-	1 058	5	8 1 053	77 1 058	(69) (5)	-0.5%	1 058
Municipal Interventions Grant		_	_	359	101	158	359	(201)	-55.9%	359
Municipal Water Resilience Grant (VAT)		_	_	391	_	-	391	(391)	-100.0%	391
Loadshedding Relief Grant (Vat)		_	-	209	_	-	209	(209)	-100.0%	209
					~~~~~		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		ļ	
District Municipality:			-	-		-		-		-
None		-	-	-	-	-	-	-		-
Other grant providers:			_	_		_				
None		-	-	-	-	-	-	-		-
Total appreting expanditure of Transfers and Create		22.222	04.400	400.440	0.100	25.000	100 110	- (47.400)	-16.7%	400.440
Total operating expenditure of Transfers and Grants:		96 033	94 193	102 416	3 166	85 290	102 416	(17 126)	-10.776	102 416
Capital expenditure of Transfers and Grants		45.000	40.400	00.040	40.440	20.040	00.040	(0.004)		00.046
National Government:		45 632 10 153	48 400 14 316	32 640	12 418	29 019 10 199	32 640 12 068	(3 621)	<b>-11.1%</b> -15.5%	32 640 12 068
Municipal Infrastructure Grant (MIG) Water Services Infrastructure Grant		2 716	14 310	12 068 1 311	1 871	35	1 311	(1 868) (1 275)		1 311
Integrated National Eelctrification Grant (INEG)		14 963	20 870	19 130	10 547	18 184	19 130	(946)	-4.9%	19 130
Regional Bulk Infrastructure Grant (RBIG)		17 800	13 215	131	-	600	131	469	357.2%	131
								-		
								-		
Provincial Government:		-	10 000	18 773	-	5	18 773	(18 768)	-100.0%	18 773
Library Services MRF Capital		-	-	-	-	-	-	-		-
Municipal Drought Support		-	-	-	-	-	-	-		-
Municipal Library Support Grant (Capital)		-	-	127	-	5	127	(122)	1	127
Human Settlement Development Grant (Capital)		-	10 000	14 255	-	-	14 255	(14 255)	1	14 255
Municipal Interventions Grant (Capital)		-	-	391	-	-	391	(391)	:	391
Municipal Water Resilience Grant		-	-	2 609	-	-	2 609	(2 609)		2 609
Loadshedding Relief Grant		-	-	1 391	-	-	1 391	(1 391) –		1 391
District Municipality:		_	-	-		-		-	<u> </u>	-
None		-	-	-	-	-	-	-		-
								-		
Other grant providers:			-	-		-		_	<u> </u>	-
None		-	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		45 632	58 400	51 413	12 418	29 024	51 413	(22 389)	-43.5%	51 413
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		141 665	152 593	153 829	15 584	114 314	153 829	(39 515)	-25.7%	153 829

The Municipality has received a total of R 120.844 million of its allocated grant budget. It has incurred expenditure of R 114.314 million (94.60%) on those grants.

Table 17: SC7(2) Expenditure against approved rollovers

				Budget Year 2022/23	1	
Description	Ref	Approved				VTD
		Rollover 2021/22	Monthly actual	YearTD actual	YTD variance	YTD variance
R thousands						%
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		530	_	156	375	70.6%
Local Government Equitable Share		-	-	-	-	
Finance Management		-	-	-	-	
EPWP Incentive		-	-	-	-	F4.00/
Municipal Infrastructure Grant (PMU)		334	-	150	(183)	-54.9%
Municipal Infrastructure Grant (VAT)		197	-	5	(191)	-97.3%
Water Services Infrastructure Grant (VAT)		-	-	-	-	
Integrated National Eelctrification Grant (VAT)		-	-	-	-	
Regional Bulk Infrastructure Grant (VAT)		-	-	-	-	
		-	-	-	- [	
				_	-	-13.8%
Provincial Government:		496	102	427	(69)	-13.8%
PGWC Financial Management Capacity Building Grant		-	-	-	-	
Transport Infrastructure Grant		-	-	-	-	
Library Services: MRFG		-	-	-	-	
Thusong Service Centre (Sustainability Operational Support)		- 70	- 70	- 70	-	
CDW Support		79	79	79	-	
Human Settlement Development Grant		-	-	-	- 1	
Graduate Internship Grant		-	-	-	- [	
Municipal Capacity Building Grant		250	-	250	-	
Financial Management Support Grant		-	-	-	- ]	
Public Employment Support Grant		90	17	90	- (00)	-89.6%
Municipal Library Support Grant		77	5	8	(69)	-03.070
District Municipality						
District Municipality:  None						
None		_	-	-	-	
Other grant providers:						
None		_	_	_		
None			_	_	_	
otal operating expenditure of Approved Roll-overs		1 026	102	583	306	29.8%
Capital expenditure of Approved Roll-overs						
National Government:		3 582	(238)	801	(2 781)	-77.6%
Municipal Infrastructure Grant (MIG)		2 272	(238)	766	(1 506)	-66.3%
Water Services Infrastructure Grant		1 311	_	35	(1 275)	-97.3%
Integrated National Eelctrification Grant (INEG)		-	-	-	- 1	
Regional Bulk Infrastructure Grant (RBIG)		-	-	-	-	
		-	-	-	-	
		_	-	-	_	
Provincial Government:		127	-	8	(118)	-93.6%
Library Services MRF Capital		-	-	-	-	
Municipal Drought Support		-	-	-	-	
Municipal Library Support Grant (Capital)		127	-	8	(118)	-93.6%
Human Settlement Development Grant (Capital)		-	-	-	-	
		_	-	_	-	
District Municipality:		_	-	-		
None		-	-	-	-	
		_	_	_	_	
Other grant providers:		_	-	_	_	
None		-	-	-	-	
		-	_	_	-	-78.2%
Total capital expenditure of Approved Roll-overs		3 709	(238)	809	(2 900)	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS	1	4 735	(136)	1 392	(2 594)	-54.8%

Roll overs to the amount of R 4.735 million was approved by National and Provincial Treasury. The unspent portion including the roll-overs amounts to R11.404 million.

# 2.6 Councilor and board member allowances and employee benefits

**Table 18: SC8 Councilor and Staff Benefits** 

		2021/22				Budget Year 2				
Summary of Employee and Councillor remuneration  R thousands	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	1	A	В	С						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		3 977	4 297	4 766	414	4 684	4 766	(82)	-2%	4 766
Pension and UIF Contributions		300	239	642	10	366	642	(276)	-43%	642
Medical Aid Contributions		100	100	101	7	87	101	(14)	-14%	101
Motor Vehicle Allowance		217	217	99	20	140	99	41	41%	99
Cellphone Allowance		406	320	449	31	421	449	(28)	-6%	449
Housing Allowances		_	_	_	_	_	_	_ `_ ′		_
Other benefits and allowances		_	_	_	_	_	_	_		_
Sub Total - Councillors		5 000	5 173	6 057	481	5 697	6 057	(359)	-6%	6 057
% increase	4		3.5%	21.1%				(,		21.1%
Out to Management (In Management)	,									
Senior Managers of the Municipality	3	1.510	4.000	0.050	004	0.445	0.050	(4.400)	270/	0.050
Basic Salaries and Wages		4 543	4 020	3 853	201	2 415	3 853	(1 438)	-37%	3 853
Pension and UIF Contributions		182	500	121	-	128	121	7	6%	121
Medical Aid Contributions		-	57	45	_	38	45	(7)	-16%	45
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		174	-	-	-	-		-		
Motor Vehicle Allowance		350	432	151	5	90	151	(61)	-40%	151
Cellphone Allowance		113	234	132	8	108	132	(24)	-18%	132
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		0	22	14	-	13	14	(0)	-3%	14
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations	2	-	-	-	_	-	_	-		_
Sub Total - Senior Managers of Municipality		5 362	5 266	4 315	214	2 792	4 315	(1 524)	-35%	4 315
% increase	4		-1.8%	-19.5%						-19.5%
Other Municipal Staff										
Basic Salaries and Wages		88 353	80 340	86 257	6 767	85 604	86 257	(653)	-1%	86 257
Pension and UIF Contributions		13 903	12 929	13 671	1 073	13 363	13 671	(308)	-2%	13 671
Medical Aid Contributions		4 504	4 983	5 119	(179)	4 416	5 119	(704)	-14%	5 119
Overtime		4 214	3 287	4 430	330	3 912	4 430	(517)	-12%	4 430
Performance Bonus		_	_	_	_	-	_	`-		_
Motor Vehicle Allowance		6 970	4 656	6 086	527	6 123	6 086	36	1%	6 086
Cellphone Allowance		431	246	457	26	404	457	(53)	-12%	457
Housing Allowances		355	325	328	26	323	328	(5)	-2%	328
Other benefits and allowances		5 134	4 035	5 306	421	4 985	5 306	(321)	-6%	5 306
Payments in lieu of leave		1 080	2 152	1 836	128	1 836	1 836	- ()		1 836
Long service awards		525	590	532	34	532	532	_		532
Post-retirement benefit obligations	2	1 549	1 754	2 154	243	2 154	2 154	_		2 154
Sub Total - Other Municipal Staff	-	127 018	115 296	126 177	9 397	123 652	126 177	(2 525)	-2%	126 177
% increase	4	12. 0.0	-9.2%	-0.7%	0.001	.20 002	.20	(2 020)	_,,	-0.7%
		407.000	405 70-	400 540	40.000	400.441	400 570	(4.400)	20/	400 F 10
Total Parent Municipality		137 380	125 735 -8.5%	136 549 -0.6%	10 092	132 141	136 549	(4 408)	-3%	136 549 -0.6%
TOTAL SALARY, ALLOWANCES & BENEFITS	-	137 380	125 735	136 549	10 092	132 141	136 549	(4 408)	-3%	136 549
% increase	4		-8.5%	-0.6%						-0.6%
TOTAL MANAGERS AND STAFF		132 380	120 562	130 492	9 611	126 444	130 492	(4 049)	-3%	130 492

## 2.7 Capital program performance

**Table 19: SC12 Capital Expenditure Trend** 

WC012 Cederberg - Supporting Table SC12 M	onthly Budg	get Stateme	nt - capital	expenditure	trend - M12	June			
	2021/22				Budget Year 20	122/23			
Month	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands								%	
Monthly expenditure performance trend									
July	2 230	2 739	2 739	_	-	2 739	2 739	100.0%	0%
August	2 238	3 348	3 348	484	484	6 087	5 604	92.1%	1%
September	345	8 332	8 332	392	392	14 420	14 028	97.3%	1%
October	1 340	6 754	6 754	1 549	1 549	21 174	19 625	92.7%	2%
November	2 701	4 439	4 439	1 219	1 219	25 613	24 394	95.2%	2%
December	154	9 870	10 914	1 449	1 449	36 527	35 078	96.0%	2%
January	299	5 639	6 683	2	2	43 209	43 208	100.0%	0%
February	828	9 889	10 933	3 764	3 764	54 142	50 378	93.0%	5%
March	21 816	8 169	10 633	4 240	4 240	64 775	60 535	93.5%	6%
April	3 279	4 889	7 353	3 351	3 351	72 129	68 778	95.4%	0
May	3 621	3 121	(4 691)	3 278	3 278	75 250	71 972	95.6%	0
June	14 394	3 339	(4 485)	13 075	13 075	78 589	65 514	83.4%	0
Total Capital expenditure	53 247	70 530	62 952	32 802					

The Municipality has a revised capital budget of R 62.952 million. It has incurred expenditure of R 32.802 million (52.11%) on the capital budget. The commitments (excluding VAT) for the capital projects are R0.00 at the end of June 2023. Provisions to be made for year end expenditure.

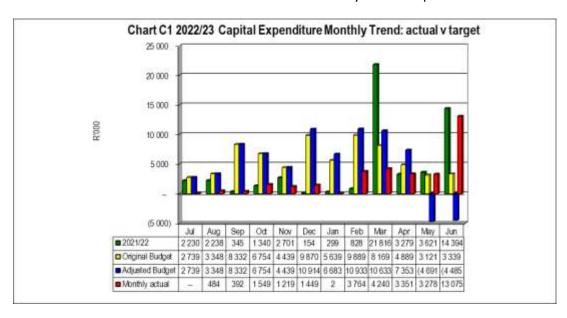


Figure 9: Capital Expenditure Monthly Trend (Actual vs Target)

Table 20: SC13a Capital Expenditure on New Assets by Asset Class

WC012 Cederberg - Supporting Table SC13a	Mor		t Statement	- capital ex	penditure			class - N	/12 June	
Decembration:	Def	2021/22	Odeles et	Adlinated	Manadala	Budget Year 2		VTD	VTD	FV
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1	<b>G G G G G G G G G G</b>		Jaugo.			zaage.	14.14.100	%	. 0.0000
Capital expenditure on new assets by Asset Class/Sub-cla	ISS_									
<u>Infrastructure</u>		37 581	45 624	36 401	10 674	18 912	36 401	17 489	48.0%	36 401
Roads Infrastructure		-	-	-	-	-	_	_		-
Storm water Infrastructure		-	-	-	-	- 1	_	_		-
Electrical Infrastructure		14 986	22 320	19 280	10 674	18 312	19 280	969	5.0%	19 280
LV Networks		14 986	22 320	19 280	10 674	18 312	19 280	969	5.0%	19 280
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		17 800	18 215	12 120	-	600	12 120	11 520	95.0%	12 120
Boreholes		-	-	2 224	-	-	2 224	2 224	100.0%	2 224
Distribution		17 800	18 215	9 896	-	600	9 896	9 296	93.9%	9 896
Sanitation Infrastructure		4 795	5 090	5 000	-	-	5 000	5 000	100.0%	5 000
Pump Station		-	-	-	-	-	-	-		-
Reticulation		-	5 090	5 000	-	-	5 000	5 000	100.0%	5 000
Waste Water Treatment Works		4 795	-	-	-	-	-	-		-
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Rail Infrastructure		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-	-		-
Information and Communication Infrastructure		-	-	-	-	-	-	-	0.50/	-
Community Assets		1 514	2 139	4 889	1 667	4 474	4 889	415	8.5%	4 889
Community Facilities		1 514	2 139	4 889	1 667	4 474	4 889	415	8.5%	4 889
Halls		150	2 139	4 554	1 677	4 356	4 554	197	4.3%	4 554
Public Ablution Facilities		1 363	-	335	(10)	117	335	218	65.0%	335
Sport and Recreation Facilities		-	-	-	-	- 1	-	-		-
Heritage assets					_	_		_		_
Investment properties		_			_	-				
Revenue Generating		-	-	-	-	-	_	_		-
Non-revenue Generating		-	-	-	-	-	-	_		-
Other assets		_			_	-	_		<b></b>	_
Operational Buildings		-	-	-	-	- 1	-	_		-
Housing  Richard or Cultivated Accets		-	_	_	-	_	_	_		-
Biological or Cultivated Assets Biological or Cultivated Assets						_				
•						_			100.0%	
Intangible Assets		-		61		-	61	61	100.0%	61
Servitudes		-	-	-	-	-	-	-	100.0%	-
Licences and Rights		-	-	61	-	-	61	61	100.0%	61
Computer Software and Applications		-	-	61	-	-	61	61		61
Computer Equipment		394	497	488	239	253	488	235	48.2%	488
Computer Equipment		394	497	488	239	253	488	235	48.2%	488
Furniture and Office Equipment		1 033	_	222	41	55	222	166	75.0%	222
Furniture and Office Equipment		1 033	-	222	41	55	222	166	75.0%	222
									90.6%	
Machinery and Equipment		1 202	7 350	5 995	252	561	5 995	5 434	90.6%	5 995
Machinery and Equipment		1 202	7 350	5 995	252	561	5 995	5 434		5 995
<u>Transport Assets</u>		3 324	1 860	2 991	-	-	2 991	2 991	100.0%	2 991
Transport Assets		3 324	1 860	2 991	-	-	2 991	2 991	100.0%	2 991
<u>Land</u>		_	_	_	_	_	_	_		_
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals						-		_		
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	45 047	57 471	51 047	12 873	24 255	51 047	26 791	52.5%	51 047

Table 21: SC13b Capital Expenditure on Renewal of Existing Assets by Asset Class

WC012 Cederberg - Supporting Table SC13b	Мо	nthly Budge	t Statemen	t - capital ex	cpenditure	on renewal o	of existing	assets by	/ asset cl	ass - M12
Description	Ref	2021/22 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2 YearTD actual	022/23 YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1	***************************************		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					%	
Capital expenditure on renewal of existing assets by Asse	t Clas	s/Sub-class								
<u>Infrastructure</u>		172	_	1 400	-	1 237	1 400	163	11.6%	1 400
Roads Infrastructure		-	_	-	-	_	_	_		-
Storm water Infrastructure		_	_	-	-	_	_	_		_
Electrical Infrastructure		_	_	1 400	-	1 237	1 400	163	11.6%	1 400
LV Networks		_	_	1 400	-	1 237	1 400	163	11.6%	1 400
Water Supply Infrastructure		172	-	-	-	_	_	_		-
Reservoirs		172	_	-	-	_	_	_		_
Sanitation Infrastructure		_	-	-	-	_	_	_		-
Solid Waste Infrastructure		_	_	_	_	_	_	_		_
Rail Infrastructure		_	_	_	_	_ 1	_	_		_
Coastal Infrastructure		_	_	_	_	_ 1	_	_		_
Information and Communication Infrastructure		_	_	_	_	_	_	_		_
Community Assets		1 735	_	40	(40)	1	40	40	100.0%	40
Community Facilities		-		-		_		-		-
Sport and Recreation Facilities		1 735	_	40	(40)	_	40	40	100.0%	40
Indoor Facilities		1733		-	(40)		40	-		-
Outdoor Facilities		1 735		40	(40)		40	- 40	100.0%	- 40
Capital Spares		1733	_	-	(40)		40	-		40
Heritage assets		_	_	_	_	_	_	_		_
Investment properties						_				
Revenue Generating						_		_	<b></b>	
-		_	_	_	_		_	_		_
Non-revenue Generating		-	-	_	_	- 1	-	_		-
Other assets		<u>-</u>				<del></del>		_		
Operational Buildings										
Housing		-	-	-	-	- 1	-	_		-
Biological or Cultivated Assets		_	_	_	-	-	_	_		_
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Intangible Assets		_	_	_	_		_	_		_
Servitudes		_		_	-	_		_		_
Licences and Rights		_	_	_	_	_	_	_		_
Computer Equipment		_	_	_	_		_	_		_
Computer Equipment					-	_		_		_
		_	_	_	_	_	_	_		_
Furniture and Office Equipment				_	-	-				-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		_	_	_	-	_	_	_		_
Machinery and Equipment		_	_	_	-	_	_	-		-
Transport Assets	1		_	-	-	-		-	-	-
Transport Assets		-	-	-	-	-	-	-		-
<u>Land</u>	1	-	_	_	-	_	_	_		_
Land	1	-	-	-	-	-	-	-		-
Zoo's Marino and Non-higherical Animals		_	_	_	_	_	_	_		
Zoo's, Marine and Non-biological Animals	1									_
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	_	-		_
Total Capital Expenditure on renewal of existing assets	1	1 907	-	1 440	(40)	1 237	1 440	203	14.1%	1 440

Table 22: SC13c Expenditure on Repairs and Maintenance by Asset Class

<u> </u>		2021/22			re on repairs and maintenance by asset class Budget Year 2022/23					
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Rthousands	<u> </u>								%	
Repairs and maintenance expenditure by Asset Class/Su	b-class	Ī								
nfrastructure_		15 385	14 555	15 930	2 037	14 928	15 930	1 002	6.3%	15 9
Roads Infrastructure		6 995	7 399	6 918	481	6 633	6 918	285	4.1%	6 9
Roads		6 512	6 513	6 413	393	6 149	6 413	264	4.1%	6 4
Road Structures		483	886	505	89	484	505	21	4.2%	5
Storm water Infrastructure		714	846	932	204	828	932	104	11.1%	9
Drainage Collection		-	-	-	-	-	-	-		
Storm water Conveyance		701	781	879	162	781	879	97	11.1%	8
Attenuation		13	65	53	42	47	53	6	11.9%	
Electrical Infrastructure		744	664	1 010	300	784	1 010	226	22.4%	10
LV Networks		744	664	1 010	300	784	1 010	226	22.4%	10
Capital Spares		_	_	_	_	_	_	-		
Water Supply Infrastructure		1 147	917	1 053	467	1 041	1 053	12	1.1%	10
Water Treatment Works		172	237	30	0	28	30	1	3.9%	
Bulk Mains		_	_	_			_	_		
Distribution		975	680	1 023	467	1 013	1 023	11	1.0%	10
Sanitation Infrastructure		5 291	4 299	5 462	491	5 125	5 462	337	6.2%	5.4
Pump Station		3 2 9 1	7 233	3 402	431	3 123	J 402 -	-		3.
Pump Station Reticulation		5 073	- 3 974	5 293	479	4 982	- 5 293	- 310	5.9%	5 2
		217	325			1		26	15.6%	
Waste Water Treatment Works			1	169	12	143	169	9	7.0%	1
Solid Waste Infrastructure		495	431	557	93	518	557	39	7.0%	ŧ
Landfill Sites		495	431	557	93	518	557	39	7.070	
Rail Infrastructure		-	-	-	-	-	-	-		
Coastal Infrastructure		-	-	-	-	-	-	-		
Information and Communication Infrastructure		-	-	-	-	-	-	-	2.40/	
Community Assets		8 293	7 180	7 937	763	7 664	7 937	273	3.4%	7 9
Community Facilities		6 692	5 794	6 516	669	6 613	6 516	(97)	-1.5%	6.5
Halls		901	407	878	205	1 091	878	(213)	-24.3%	3
Libraries		7	-	-	-	-	-	-		
Cemeteries/Crematoria		16	50	15	3	9	15	6	40.9%	
Public Open Space		5 768	5 337	5 622	462	5 512	5 622	110	2.0%	5 6
Sport and Recreation Facilities		1 602	1 386	1 421	93	1 051	1 421	370	26.0%	14
Indoor Facilities		_	-	-	_	-	-	-		
Outdoor Facilities		1 602	1 386	1 421	93	1 051	1 421	370	26.0%	14
Capital Spares		_	-	-	_	-	_	-		
Heritage assets		_	-	_	_	_	_	-		
Investment properties		_				-				
Revenue Generating		-	-	-	-	-	-	-		
Non-revenue Generating		-	-	-	-	-	-	-	95.2%	_
Other assets		291	533	347	6	17	347	331	95.2%	3
Operational Buildings		291	533	347	6	17	347	331		3
Municipal Offices		291	533	347	6	17	347	331	95.2%	3
Housing		-	-	-	-	-	-	-		
Biological or Cultivated Assets		-	-	-	_	-				
Biological or Cultivated Assets		_	-	-	-	-	-	-		
ntangible Assets		_	_	_	_	_	_	_		
Servitudes		_	-	-		_	_	_		
Licences and Rights		_	_	_	_	_	_	_		
Computer Equipment		41	105	62	30	51	62	10	16.3%	
Computer Equipment  Computer Equipment		41	105	62	30	51	62	10	16.3%	
Computer Equipment		41	103	02	30	31	02	10		
urniture and Office Equipment		_	-	-		-	-	-		
Furniture and Office Equipment		-	-	-	-	-	-	-		
Machinery and Equipment		83	282	210	9	74	210	135	64.5%	1
Machinery and Equipment  Machinery and Equipment		83	282	210	9	74	210	135	64.5%	2
• • • • • • • • • • • • • • • • • • • •										
Transport Assets		4 417	3 268	4 838	551	4 030	4 838	807	16.7%	4 8
Transport Assets		4 417	3 268	4 838	551	4 030	4 838	807	16.7%	4 8
<u>_and</u>		_	_	_	_	_	_	_		
						-		_		
Land		-	-	-	-	-	-	- 1		
Zoo's. Marine and Non-biological Animals		_	-	-	_	-	-	-		
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		
Fotal Repairs and Maintenance Expenditure	1	28 510	25 923	29 323	3 395	26 764	29 323	2 559	8.7%	29 3

2.0	Material variances to the Service Delivery and Budget Implementation Plan
No mat	terial variances from SDBIP.

# 2.9 Other supporting documents

Cederberg Local Municipality		
Bank Reconciliation		
JUN 2023		
D. I.G	Amoun	
Bank Statement Balance	72104774	5 795 665.43
	72194774 72194480	0.00
	82163324	5 742 492.87
	32630263	53 172.56
Cashbook Balance		-11 186 317.32
Cashbook Balance		-11 100 317.32
	39999010203	-
	39999010204	-
	39999010301	392 016.10
	39999010302	569 975.37
	39999010303	-222 129.12
	39999010305	-2 694.00
	39999010701	2 860 038.86
	39999010702	439 978 545.80
	39999010703	-454 170 019.54
	39999010704 39999010705	366 792.39 -960 856.95
	39999010703	11 365.92
	39999010805	-9 755.92
	39999010902	64 802.61
	39999010905	-64 398.84
	<u> </u>	
Difference		16 981 982.75
Reconciling Items		
	Differe	nce
Debtor Payments		34 551.38
Cashier Receipts Bank Deposits		-184 350.26 3 369.09
EFT Payments made after period end		
Post Office		16 186 183.12
		-3 441.79
Wages, Salaries and Council paid after period end		1 501 881.52
Funds Transferred to investment account		-
Sweeping/Offlines to be captured		-
Cashier Receipts - June amounts in July 2023		-539 896.26 -16 314.05
Other		-10 314.05
		16 981 982.75
Unreconciled Difference		0.0

Figure 10: Bank Reconciliation

# 2.10 Municipal Manager's quality certification

Date: 2023-07-14

## **QUALITY CERTIFICATE**

I, G. Matthyse, the Municipal Manager of Cederberg Municipality, hereby certify that -
(Mark as appropriate)
☑ The monthly budget statement
☐ Quarterly report on the implementation of the budget and financial state
affairs of the municipality
Mid- year budget and performance assessment
For the month of June 2023 has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.
G. Matthyse
Municipal Manager of Cederberg Municipality – WC012
Signature